

Department of Local Government

Annual Report

2004/2005

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ANNUAL REPORT 2004/2005

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FOREWORD

This past year has been one of momentous change for the Department of Local Government.

Much of this impetus has come from new national, provincial, and departmental policy approaches. National and provincial government launched programmes that seek to capacitate municipalities and promote more responsive local government. The programmes include Project Consolidate, which fast-tracks delivery and provides targeted capacity-building programmes, and the Community Development Worker programme, which will deploy members of communities who are trained to respond to the government services to the people.

A central theme running through these programmes is co-operative governance. To deliver on the national and provincial mandates, it is imperative that the three spheres of government work more closely together.

These policy developments have required a new set of structures and skills for the department. A process was initiated to amalgamate the Departments of Local Government and Housing, and this was completed on 31 March 2005. New managers were appointed in order to meet the additional demand for co-ordination and integration skills.

In the midst of all these changes, the Department continued to deliver on its objectives. Whilst we are pleased with the progress we have made, we are mindful of the fact that the development challenges are daunting. With the re-engineering of the Department largely completed, we are well-positioned to focus on promoting well-governed municipalities that can effectively address poverty in the Western Cape.

ACCOUNTING OFFICER (S. Majiet) DATE: 29/08/2005

PART ONE

General Information

1.1 SUBMISSION OF THE ANNUAL REPORT TO THE EXECUTIVE AUTHORITY

MINISTER R DYANTYI MINISTER OF LOCAL GOVERNMENT AND HOUSING

In accordance with section 40(1)(d) of the Public Finance Management Act, 1999, the Public Service Act, 1994, the National Treasury Regulations and the Public Service Regulations, I hereby submit the Department of Local Government's Annual Report on financial statements, performance indicators and departmental activities for the 2004/05 financial year.

Please note that in terms of section 65(1)(a) of the Public Finance Management Act, 1999 you are required to table the report in the Provincial Parliament by 31 August 2005. It is, however, important to note that in terms of section 65(2)(a) of the Public Finance Management Act, 1999, you are required to provide a written explanation to the Provincial Parliament if you are unable to table the report within six months of the end of the relevant financial year, i.e. by 30 September 2005.

ACCOUNTING OFFICER (S. Majiet)

1.2 INTRODUCTION BY THE HEAD OF THE INSTITUTION

After the national and provincial elections were held on 14 April 2004, government placed even greater emphasis on the need to address poverty and underdevelopment. Led by the Minister of Local Government and Housing, Mr ML Fransman, the Department sharpened its focus on these issues.

Municipalities are in the front line of service delivery. In providing active guidance, monitoring and support to municipalities, the Department plays a crucial role in reducing vulnerability and creating opportunities for the poor.

The Department therefore developed a range of interventions that would strengthen municipalities. One of these is Project Consolidate, which was developed nationally and is being implemented provincially in selected municipalities. This multi-departmental initiative aims to speed up effective service delivery and alleviate poverty through increased intergovernmental co-operation.

Another intervention is the provision of basic municipal services to low-income households. The Department developed a guideline document for the formulation of a uniform municipal indigent policy, which was submitted to the national Department of Provincial and Local Government as an input into the national policy. The implementation of free basic services by municipalities was monitored on an on-going basis and support was given with the implementation of free basic electricity in areas where Eskom is the service provider.

The Disaster Management Act of 2002 will be implemented over a two-year period. A draft Provincial Disaster Management Framework has been developed, and the planning of provincial and district emergency management centres has been completed. The implementation hereof will enable the Department to perform effectively in terms of the Disaster Management Act, to proactively prevent disasters and to effectively respond to disasters such as flooding and fires.

Key to any local government programme is the building of capacity. When the municipal capacity audit in the Province is completed we can begin to address the capacity gaps identified in the audit. Over the last year, the Department had great success with the implementation of the Local Government Management Training Programme, through which senior, middle and female managers in local government were capacitated for their important tasks. In addition, eight management support programmes were implemented, one being a comprehensive intervention into the Kannaland Municipality.

The Department has also prioritised the strengthening of Integrated Development Plan (IDP) processes in municipalities. During the past year, the IDP programme provided targeted support to specific municipalities regarding IDP processes, project management skills, and improving strategic information within municipalities. Municipalities were further supported through the establishment of five Planning and Implementation Support (PIMS) Centres, the hosting of an IDP Conference, and the roll-out of a comprehensive outreach programme. Improving service delivery and addressing poverty must be addressed by all three spheres of government, and much of the Department's energy has been focused on co-ordinating the interactions of national, provincial, and local government. The Department continuously provides municipalities with information on national and provincial policies and legislation. Formal liaison structures such as the Provincial Advisory Forum (political) and the supporting technical structure were fully utilised for this purpose.

Indeed, most of the Department's programmes involve the co-ordination of intergovernmental activities. Project Consolidate, which was described above, seeks to focus the combined resources of the three spheres on addressing key capacity and service delivery issues. Another programme with intergovernmental dimensions is the Community Development Worker (CDW) programme, which aims to create a public service echelon of multi-skilled community development workers. A total 400 CDW learners were recruited and placed on this learnership. This is one way of taking government to the people to improve the quality of their lives.

Intergovernmental co-ordination has also featured strongly with the Urban Renewal Programme (URP) in Mitchell's Plain / Khayelitsha and Integrated Sustainable Rural Development Programme (ISRDP) in the Central Karoo. Through co-ordinating intergovernmental projects, service delivery has improved significantly in the Central Karoo and business investment has increased in the urban node. With the emphasis on seamless government, ongoing assistance was also provided to the Western Cape Regional Land Claims Commission and the National Municipal Demarcation Board.

The Department has had to carefully assess its ability to implement these programmes. The Department made significant progress with its restructuring process, which seeks to align its line functions to its 2004/05 Strategic Plan. New managers were brought into the Department to enhance the Department's ability to fulfil its co-ordinating and developmental roles. We are confident that these changes have allowed us to improve our support to municipalities, and thereby to promote the social and economic development of marginalised people in the Western Cape.

1.3 INFORMATION ON THE MINISTRY

Following the national elections of 2004, Minister Fransman was appointed Executive Authority for both Local Government and Housing in May 2004. Due to the decision of the previous Head of Department (HOD) not to renew his contract, the Minister worked with the Chief Director, Mr S.P. Naudé, as Acting HOD until the appointment of Ms Shanaaz Majiet in October 2004.

For administrative purposes, the Ministry fell within the Department of Local Government and was well supported by the Department. Regular meetings were held between the senior management, the Minister, and his staff as well as individual meetings between the Minister and HOD.

The Minister commenced his term with a Provincial Councillor Summit addressed by the Premier. This summit focussed on the critical role of local government in the implementation and co-ordination of service delivery. It also urged the Minister to include Housing as a standing agenda item for the Provincial Advisory Forum. The key area of focus was community outreach through visits and engagements such as Letsema's and Imbizo's. These were held jointly with the Department of Housing.

The Ministry was involved in key national programmes in which Local Government played a co-ordinating or supporting role such as Project Consolidate, the Community Development Worker Programme and the establishment of ward committees. Communications as a rule, was carried out via the Ministry, with the support of the Department.

The Minister engendered closer working relationships between the Departments of Local Government and Housing which laid the foundation for its future amalgamation.

During the period under review, the Minister made three international trips. In September 2004 he was invited to present a paper and participate in a 2-day conference in Bavaria on "Social Cohesion", along with other delegates from the Provincial Government. The conference was hosted by the Ecumenical Foundation of South Africa and their partners, the Evangelische Academie Tutzing.

He was also invited to Cuba by UNECA, the official construction and infrastructure development company of the Cuban Government (broadly equivalent to Housing and Public Works). His visits took place within the framework of a national cooperation agreement between the two governments. The first visit in October 2004 (5 working days) had a two fold purpose: to establish a technical support programme with Cuba and secondly, to examine Cuban models of volunteerism and community development work, in order to extract relevant lessons and potential institutional co-operation. This was followed by a visit by the Cuban Deputy Construction Minister and UNECA officials to the Western Cape, where they met the Premier and some members of Cabinet. The second visit, of 3 working days, also took place in response to an invitation from UNECA . The purpose was to finalise the interviews for the Cuban professionals who would be coming to the Western Cape, in order for them to start in early 2005. This second trip included officials from Public Works and Transport as well as Housing. A direct consequence of these visits is the addition of 12 Cuban technical advisors.

1.4 MISSION STATEMENT

To ensure municipal success and sustainability.

1.5 LEGISLATIVE MANDATE

- Basic Conditions of Employment Act, 1997 (Act 75 of 1997)
- Constitution of the Republic of South Africa (Act 108 of 1996)
- Civil Protection Act, 1977 (Act 67 of 1977)
- Civil Protection Ordinance, 1977 (Ordinance 8 of 1977)

- Compensation for Occupational Injuries and Diseases Act, 1993 (Act 130 of 1993)
- Constitution of the Western Cape, 1 of 1998
- Determination of Types of Municipalities Act, 2000
- Disaster Management Act, 2002 (Act 57 of 2002)
- Division of Revenue Act, 2003
- Employment Equity Act, 1998 (Act 55 of 1998)
- Fire Brigade Services Act, 1987 (Act 99 of 1987)
- Labour Relations Act, 1995 (Act 66 of 1995)
- Local Authorities (Audit) Ordinance, 1938 (Ordinance 17 of 1938)
- Local Authorities (Investment of funds) Ordinance, 1935 (Ordinance 23 of 1935)
- Local Government Demarcation Act, 1998 (Act 27 of 1998)
- Local Government Transition Act, 1993 (Act 209 of 1993)
- Local Government: Municipal Structures Act, 1998 (Act 117 of 1998)
- Local Government: Municipal Systems Act, 2000 (Act 32 of 2000)
- Local Government: Municipal Property Rates Act, 2004 (Act 6 of 2004)
- Municipal Ordinance, 1974 (Ordinance 20 of 1974)
- National Archives of South Africa Act, 1996 (Act 43 of 1996)
- Occupational Health and Safety Act, 1993 (Act 85 of 1993)
- Promotion of Access to Information Act, 2000 (Act 2 of 2000)
- Property Valuation Ordinance, 1993 (Ordinance 14 of 1993)
- Protected Disclosures Act, 2000 (Act 26 of 2000)
- Public Finance Management Act, 1999 (Act 1 of 1999) (as amended by Act 29 of 1999) and the National Treasury Regulations
- Public Service Act, 1994 (Act 103 of 1994) and Public Service Regulations of 2000
- Regional Services Councils Act, 1985 (Act 109 of 1985)
- Rural Areas Act, 1987 (Act 9 of 1987)
- Skills Development Act, 1998 (Act 97 of 1998)
- Skills Levy Act, 1999 (Act 90 of 1999)
- Tobacco Products Control Amendment Act, 1999 (Act 12 of 1999)
- Transformation of Certain Rural Areas Act, 1998 (Act 9 of 1998)
- Valuation Ordinance, 1944 (Ordinance 26 of 1944)

PART TWO

Programme Performance

VOTE 12: LOCAL GOVERNMENT

2.1 Voted funds: (R'000)

| Appropriation | Main Appropriation | Adjusted Approriation | Actual Amount Spent | (Over)/Under Expenditure | | |
|----------------------|--|---|---------------------------|-----------------------------|--|--|
| | 76,374 | 89,022 | 65,419 | 23,603 | | |
| Responsible Minister | Provincial Minister | of Local Governme | ent & Housing | | | |
| Administering Dept | Provincial Departm | Provincial Department of Local Government | | | | |
| Accounting Officer | Head of Department of Local Government | | | | | |

2.2 Aim of the Vote

The aim of the vote is to promote, co-ordinate and monitor the establishment, development and regulation of effective, efficient, transparent and sustainable local government.

2.3 Summary of programmes

The Local Government sector adopted a uniform budget and programme structures that reflect the minimum number of programmes. These programmes and their contents are encapsulated in definitions, which explain what are to be included under each programme and sub-programme. The activities of the Department of Local Government are organised in the following three programmes:

| Programme | Sub-programme |
|-----------------------------|---|
| 1. Administration | 1.1. Office of the Minister |
| | 1.2. Corporate Services |
| 2. Local Governance | 2.1. Municipal Administration |
| | 2.2. Municipal Finance |
| | 2.3. Municipal Infrastructure |
| | 2.4. Disaster Management |
| 3. Development and Planning | Integrated Development and Planning (IDP) |
| | |

2.4 Overview of the service delivery environment for 2004/05

Several ongoing change processes influence the content of strategy and strategic positioning of the Department. Key amongst these contextual issues are:

- a) The ongoing refinement and evolvement of the new order local government legislative framework in the form of the Municipal Systems and Structures Acts; guided the role, powers and value adding strategy of the Department in relation to municipalities. A major matter to be resolved is the legislative scope, strategy and approach of the Province in formulating its own legislative agenda;
- b) The completion and promulgation of key new legislation outlining new responsibilities for the provinces in relation to local government. The Demarcation, Municipal Property Rates and Finance Management Acts are the most prominent of a series of new legislation of significance facing the Department;
- c) The evolving nature of the intergovernmental interface between the Province and municipalities in the Western Cape. The establishment of district-based and provincial co-ordination, advisory and consultative structures alongside organised local government unlocked some concern with regard to the respective roles, responsibilities and political influence associated with the various inter-governmental structures. The creation of SALGA Western Cape influences the relationship with municipalities.
- d) The different nature of the City of Cape Town and its demands of Province in relation to district and local municipalities is a further key issue. The high profile of the City and the interface with the Provincial Cabinet is a related intergovernmental dynamic influencing the manner in which the Department responds strategically;
- e) The functional and financial interface between municipalities performing services on behalf of the Province is a further area of complexity. The causes of the current (ill defined and unresolved) service relationship between the Province and municipalities are well documented and do not require expansion here. The urgent need to formalise the current contractual relationship and management of the financial risk for the Province has become a key focus area of the Department. The creation of a sustainable resolution of the intergovernmental services and financial interface presents extremely complex challenges requiring strong leadership, co-ordination of Provincial decision-making, and possibly, a legislative response;
- f) Legislative context: Most of the new generation framework legislation is now in place, providing sufficient clarity to allow for effectively planning. Key factors that will impact on the work of the Department are:
 - Municipal Finance Management Act insofar as it defines a monitoring and oversight role on the Province;
 - Property Rates Act insofar as it places a monitoring and quality control obligation on the Province; and
 - Greater stability and diversity in leadership flowing from post national and provincial political environment.

g) Sustainability of land restitution in the Western Cape:. An inter-governmental workshop was held on 18 March 2005 where key stakeholders involved in restitution established the basis and mechanism for sustainable partnership and to synergise the objectives of the restitution programme with that of Provincial Government.

2.5 Overview of the organisational environment for 2004/05

The initiating and completing of the necessary steps for the creation of a new Department was one of the key activities for 2004/05. This process has as yet not been completed and affects the functioning of the Department.

A cryptic SWOT analysis revealed the following:

Constraints

- We have very little own financial resources to give direct financial support to municipalities.
- We have limited capacity to play a leadership role in general.
- Our legislative mandate is limited.
- We have a lack of capacity with regard to support services (HR and Finance).

Strengths

- We have a strong mandate to co-ordinate the provincial developmental effort vis a vis municipalities.
- We have a strong capacity to provide technical support regarding infrastructure issues.
- We have a strong legislative mandate to monitor and support local government.
- We have a strong obligation to intervene when necessary.
- We have good standing and networking ability with municipalities.

Critical support areas for municipalities to be successful (demand side)

- Institutional (executive)
- Financial (management)
- Development planning (IDP) and infrastructure investment
- Disaster management

Underlying approaches to internal restructuring

- We should earn leadership status and indispensability through the establishment and maintenance of highly competent bureau services in core areas of support to municipalities.
- Support to municipalities will be mainly in the form of support in kind and not by throwing money around.
- Using a municipality's own resources and any grants or other external funding sources which may be available.
- Capacity building in all areas.
- To be pro-active.

2.6 Strategic overview and key policy developments for the 2004/05 financial year

The following key policy developments had to be contended with:

- Property rates Following the local government elections in 2000, municipalities had to include former rural areas on their municipal valuation rolls and had to institute rates on the included properties. In an attempt to assist municipalities in determining the rates on such newly included properties, most being farms, two experts were appointed to draft guidelines on the setting of rates on rural land. A draft report was work-shopped with municipalities during June 2004 and was finalised at the end of the third quarter.
- Municipal Finance Management Act A unit was established between officials of Provincial Treasury and the Department of Local Government to drive the implementation of the Act at municipal level. A road show was undertaken from 5 to 9 July 2004 by the unit to workshop the Act at municipalities to ascertain problems regarding the implementation thereof.
- Disaster Management A Multi-departmental Task Team was appointed to make recommendations on the short, medium and long-term actions to address the fires and flooding in informal settlements in the Province. The short-term recommendations were completed and presented to the Provincial Executive during June 2004.
- Indigent policy The department developed a guideline document and availed it as an input towards the development of a national indigent policy. The department is an active participant in the national task team in this regard.
- Municipal Infrastructure the new national policy on the Municipal Infrastructure Grant was communicated to all relevant role-players (work-shopped).
- Ward participatory system The implementation of the system has received renewed attention. Ward committee assessment and capacity building programme commenced on 14 February 2005.
- Intergovernmental planning Flowing from the President's 2004 State of the Nation address, emphasis was placed on the co-ordination between the three spheres of government in focusing on the common developmental agenda and intensifying integrated programmes through seamless planning, budgeting and service delivery.
- Community Development Workers A roll-out strategy for the CDW Programme was conceptualized to guide the implementation of the programme during the current financial year and a CDW conference was hosted during October 2004.
- Project Consolidate A detailed project plan was developed and communicated to all key role players.
- Anti-corruption strategy An agreement was concluded between the Department and the Special Investigating Unit in February 2005 to assist Province in its constitutional supervisory role. This arrangement enhances the broad anticorruption strategy of national and provincial governments.

2.7 Departmental receipts (R'000)

| Departmental Revenue | Actual Collection 2003/04 | Budgeted Collection 2004/05 | Actual Collection 2004/05 | % Deviation from Target |
|---|---------------------------------|-----------------------------------|---------------------------------|-------------------------|
| Current Revenue | | | | |
| Tax Revenue | | | | |
| Non-Tax Revenue | 11 | 13 | 7 | 46.15 |
| Financial Transactions in Assets and Liabilities | 478 | | 320 | |
| Capital Revenue | | | | |
| Departmental Revenue | 489 | 13 | 327 | 2 415.38 |

Sources of revenue (R'000)

| Departmental Revenue | Actual Collection 2003/04 | Budgeted Collection 2004/05 | Actual Collection 2004/05 | % Deviation from target |
|---|---------------------------------|-----------------------------------|---------------------------------|-------------------------|
| Sales of goods and services other than capital assets | 4 | 8 | 6 | 25.00 |
| Interest, dividends and rent on land | 7 | 5 | 1 | 80.00 |
| Financial transactions in assets and liabilities | 478 | | 320 | |
| TOTAL | 489 | 13 | 327 | 2 415.38 |

Specific challenges and responses

Challenge 1:

To increase Departmental revenue through the identification of alternative sources of revenue and the re-investigation of the rates charged, in collaboration with the Provincial Treasury. The under-collection of Departmental revenue has an overall negative effect on the budget of the Western Cape Provincial Government.

Response to Challenge 1

Filling of vacant posts after matching and placing of current staff has been concluded.

Challenge 2:

To manage budgeted and actual Departmental revenue effectively and efficiently. The under or over estimation for revenue budgeted and collected leads to the under or over statement of income through the IYM's, which ultimately has a negative effect on the overall effective management of the Province's budget.

Response to Challenge 2

Filling of vacant posts at management level in the Finance Department.

Issues requiring ongoing attention

- Matching and placing and recruiting of staff.
- Increase and effective monitoring of Departmental revenue.

| Programmes | Voted for 2004/05 | Roll-overs and adjustments | Virement | Total Voted | Actual Expenditure | % Deviation from Total Voted |
|-----------------------------|----------------------|----------------------------------|----------|----------------|-----------------------|--|
| Administration | 20,411 | 55 | | 20,466 | 17,505 | 14.47 |
| Local Governance | 48,689 | 11,793 | | 60,482 | 40,105 | 33.69 |
| Development and Planning | 7,274 | 800 | | 8,074 | 7,809 | 3.28 |
| Total | 76,374 | 12,648 | | 89,022 | 65, 419 | 26.51 |

2.8 Departmental payments (R'000)

Specific challenges and responses

Challenge 1:

Population of new staff establishment.

Response to Challenge 1

Senior managers appointed and matching and placing of other officials to be concluded.

Challenge 2:

Slow spending of conditional grant in respect of Management Support programme. The Department was obliged to request Provincial Treasury to roll funds over to the 2005/06 financial year.

Response to Challenge 2

Focused pressure on programme to spend funds by 3rd quarter of 2005.

Issues requiring ongoing attention

- Matching and placing and recruiting of staff.
- Monitoring spending tempo of Management Support programme.

2.9 Programme Performance

Section 27(4) of the PFMA (measurable objectives) came into effect on 1 August 2002 for the 2003/04 financial year and departments are now obliged to provide measurable objectives for each main division within the department's vote. In this regard, departments are also required to report in their annual reports on actual performance against service delivery objectives and targets.

The Department's programme performance is in accordance with the strategic plan as tabled in the Provincial Legislature.

2.10 Service Delivery Achievements

Programme 2: LOCAL GOVERNANCE

Strategic goal 1: Accountable and sustainable local governance

Strategic objectives:

- To provide management and support services to local government within a regulatory framework
- Enabling legislative clarity and maintaining the institutional integrity of municipalities
- Ensuring provincial and municipal compliance with existing and future property tax legislation
- Shape/focus on provincial strategy re local government
- Facilitating co-operative government
- Facilitating constructive management of the political dynamics
- Monitor and support municipalities to ensure financially viable and sustainable municipalities
- To monitor and support with the implementation of free basic services
- Facilitate and monitor infrastructural development within municipalities to ensure sustainable municipal infrastructural development
- Manage disaster management at provincial level to ensure the establishment of effective and efficient disaster management mechanisms
- Monitor and promote the development of an acceptable fire brigade service

| b- amme | Measurable | urable Performance | Actual | Target | Actual | | ion from rget |
|-------------------|--|---|---|--|---|-------|------------------|
| Sub- Programme | Objective | Measures | Outputs 2003/04 | Outputs 2004/05 | Outputs 2004/05 | Units | % |
| 2.1 | To provide support and facilitate the implementation of | No of policies, guidelines and legislation formulated | Framework for mandate act completed | 1 Act (provincial mandate act) | Proposed mandate Act under review | - | - |
| | a legislative and policy framework in respect of local government | | - | 1 Provincial act (to review Municipal Ordinance 20 of 1974; Divisional Councils Ordinance 18 of 1976) and repeal redundant provincial legislation | Not submitted | -1 | -100.00 |
| | | | | 1 standard by-law | 1 by-law (rules of order received) | - | - |
| | | Annual report on municipal performance (S47 of Municipal Systems Act) submitted by the MEC timely (if not measured under programme 3) | | 1 | Subject to the capacity of municipal- lities to implement as prescribed by MFMA | | |
| | | No of provincial summits | 1 | 1 | 1 | - | - |
| | To facilitate the development of a coherent provincial strategy in respect of local government | Functioning structure for regular political and technical interaction with the City of Cape Town | | Structure implemented and maintained | Draft document | -1 | -100.00 |
| | To establish and promote the department as principal provincial liaison structure in relation to intergovernmental relations with local government | No of conferences with all three spheres of government | | 1 | - | -1 | -100.00 |

| Sub- Programme | Measurable | asurable Performance | Actual | Target | Actual | | on from rget |
|-------------------|--|--|--------------------|--------------------|--------------------|-------|-----------------|
| SL Progra | Objective | Measures | Outputs 2003/04 | Outputs 2004/05 | Outputs 2004/05 | Units | % |
| 2.2 | To monitor and support municipalities to achieve and maintain financial viability | % of progress made in respect of the development of monitoring tool | 50 | 100 | 100 | - | - |
| | | No of municipalities captured on monitoring system | 30 | 30 | 30 | - | - |
| | | Maintained database | 1 | 1 | 1 | - | - |
| | | No of reports to HOD, Minister and other directorates | 4 | 4 | 4 | - | - |
| | | No of management support programmes (capacity building programmes implemented | 11 | 8 | 8 | - | - |
| | | No of functioning municipal steering committees | 11 | 8 | 8 | - | - |
| | | No of provincial steering committee meetings | 4 | 4 | 4 | - | - |
| | To do quarterly monitoring with | Number of quarterly reports | 4 | 4 | 4 | - | - |
| | regard to the implementation of free basic services and compile quarterly reports to HOD and Minister as part of monitoring report | Number of maintained databases | 1 | 1 | 1 | - | - |
| | To support municipalities with the implementation of free basic services | Number of provincial workshops | 1 | 1 | 1 | - | - |

| lb- amme | Measurable Solution Objective | Performance | Actual | Target | Actual | | ion from rget |
|-------------|---|---|---|--------------------|--------------------|-------|------------------|
| Su Progr | Objective | Measures | Outputs 2003/04 | Outputs 2004/05 | Outputs 2004/05 | Units | % |
| 2.3 | To monitor and facilitate sustainable municipal infrastructural | No of capacity building initiatives implemented | 9 provincial Workshops; 131 training courses | 4 120 | 4 120 | - | - |
| | development | No of municipal infrastructure assessments business and master plans facilitated | - | 15 | 28 | 13 | 86.67 |
| | | No of capacitated provincial and municipal officials | 1892 | 1500 | 1195 | -305 | -20.33 |
| | | No of district municipalities assisted with MIG | 5 | 5 | 5 | - | - |
| | | No of MIG progress reports | 12 | 12 | 12 | - | - |
| | | No of district business plans evaluated | 5 | 5 | 5 | - | - |
| | | No of provincial CMIP monitoring meetings | 12 | 12 | 12 | - | - |
| | | No of provincial workshops on Municipal Service Partnerships to market the concept | - | 5 | - | -5 | -100.00 |

| Sub- Programme | e A A Measurable | Performance | Actual | Target | Actual Outputs 2004/05 | | ion from rget |
|-------------------|---|--|----------------------------------|-------------------------------------|---------------------------------------|-------|------------------|
| Su Progre | Objective | Measures | Outputs 2003/04 | Outputs 2004/05 | | Units | % |
| 2.4 | To facilitate effective and efficient disaster | The development of a provincial disaster management | Commence work on framework | Finalised framework | Draft framework | - | - |
| | management mechanisms at provincial and | framework and institutional structures | hanework | Advisory forum | Advisory forum | - | - |
| | local level | | | Commence work on PDC | Budget proposal | - | - |
| | | | | Appointed Head of Centre | Job description | - | - |
| | | No of district disaster management plans and institutional structures established | | 5 | 5 | - | - |
| | | No of capacity building programmes | | Identify 10 training projects | 10 training projects identified | - | - |
| | To advise municipalities on the establishment of effective Fire Fighting Services | No of municipal fire brigade development plans | | 6 | - | -6 | -100.00 |

Specific challenges and responses

Challenge 1: Drafting of the National Disaster Management Framework

Delays in the drafting of the National Disaster Management Framework resulted in the Department not being able to finalize the Provincial Disaster Management Framework.

Response to Challenge 1

Publication of the National Disaster Management Framework by the Department of Provincial and Local Government at the earliest possible date. Substantial comments were provided on the draft framework.

Challenge 2: Funding for the establishment of a Provincial Emergency Management Centre

Lack of sustainable funding for the establishment and maintenance of a Provincial Emergency Management Centre. If funding is not obtained the Department will not be able to implement the requirements of the Disaster Management Act, which will negatively impact on the Department's ability to mitigate, prevent, respond and recover from disasters.

Response to Challenge 2

Secure sustainable funding over the MTEF for the establishment and maintenance of a Provincial Emergency Management Centre.

Issues requiring ongoing attention

Establishment and maintenance of an Emergency Management Centre in the Province.

Programme 3: DEVELOPMENT AND PLANNING

Strategic goal 2: Integrated development and planning

Strategic objectives:

- Providing leadership in building developmental local government
- To obtain clarity on the functional division between the provincial and local spheres
- Successful implementation of developmental local government
- To promote effective and efficient integrated development planning
- Effective implementation of municipal Integrated Development Plans
- Effective co-ordination of the Provincial input towards the ISRDP and the URP
- Effective development and co-ordination of departmental training initiatives
- Constructive management of community focused matters
- Research to complement the Departmental Strategic Plan

| Sub- Programme | Measurable Objective | Performance Measures | ce Actual Planned Actual Outputs Outputs Outputs 2003/04 2004/05 2004/05 | | Outputs | Deviati target | on from |
|-------------------|---|--|--|--|---|-------------------|---------|
| Su Progra | | | | | | Units | % |
| 3.1 | To promote effective and efficient integrated development planning | No of policies, and guidelines formulated No of capacity building | 3 | Powers and function framework 5 | Drafting of framework abandoned 5 | - | - |
| | | programmes implemented | | | | | |
| | | No of reviewed municipal IDP'S assessed annually | 30 | 30 | 15 | -15 | -50.00 |
| | | No of municipal performance management system facilitated | 30 | 30 | 5 | -25 | -83.33 |
| | | Annual report on municipal performance (S47 of Municipal Systems Act) submitted by the MEC timely (if not measured under programme 2) | Timeously | Timeously | Draft Report | - | - |
| | | No of co- ordinated programmes | | Establish institutional capacity | New staff structure not yet appointed in 2 nd quarter | -1 | -100.00 |
| | | Successful Provincial Funding Conferences on the URP and ISRDP respectively | | 2 | 1 | -1 | -50.00 |
| | | No of research projects identified or completed | 5 | 5 | 1 | -4 | -80.00 |

Specific challenges and responses

Challenge 1: Project Consolidate.

Lack of departmental capacity to implement project consolidate, causing delays in the implementation of projects at some municipalities.

Response to Challenge 1

The department is in the process to appoint a dedicated external service provide.

Challenge 2: Drafting of a powers and functions framework.

The drafting of a powers and functions framework was abandoned, as a different approach was embarked upon following the elections in April 2004.

Response to Challenge 2:

Following the establishment of SALGA Western Cape, the Department consulted with them to establish certainty on the future approach.

Challenge 3: Late submission of Municipal Annual Performance Report.

No clear reporting framework from the National Department of Local Government, causing delays in the submission of the consolidated municipal performance report to the Department of Provincial and Local Government and the National Council of Provinces.

Response to Challenge 3

Provide inputs toward National Department of Provincial and Local Government on reporting.

Challenge 4: URP funding Conference

URP funding conference did not take place, impacting on the Department's delivery in respect of the urban nodes of Khayelitsha and Michells' Plain, especially during the financial year.

Response to Challenge 4

A URP funding conference for the urban nodes is scheduled for the 2005/06 financial year, in collaboration with WESGRO.

Challenge 5: Research Projects

Research component was dedicated to the implementation of the Community Development Workers (CDW) Programme and could therefore not conduct research to support other objectives of the Department.

Response to Challenge 5

A Separate programme was created to implement the Community Development Workers (CDW) Programme, thereby releasing the hands of the research component. However, this only occurred at the end of the financial year.

Issues requiring ongoing attention

- Monitoring progress of Project Consolidate.
- Reporting framework for municipal annual performance report.
- Clarity on diversion of powers of functions.
- Urban Renewal programme funding conference.
- Refining of IDP's.
- Further roll-out of CDW programme.

2.11 Transfer payments

Table 4 below is the transfer payments per municipality

| NAME OF MUNICIPALITY Local Government Capacity Building Grant | Amount Transferred R'000 | Actual Expenditure R'000 |
|--|--------------------------------|--------------------------------|
| Beaufort-West | 2 195 | 2 195 |
| Bergriver | 197 | 197 |
| Breede River/ Winelands | 850 | 850 |
| Breede Valley | 957 | 957 |
| Cederberg | 848 | 848 |
| Drakenstein | 241 | 241 |
| Eden District Municipality | 603 | 603 |
| Kannaland | 3 381 | 3 381 |
| Knysna | 219 | 219 |
| Laingsburg | 297 | 297 |
| Langeberg | 1 236 | 1 236 |
| Matzikama | 46 | 46 |
| Oudtshoorn | 142 | 142 |
| Plettenberg Bay/ Bitou | 432 | 432 |
| Saldanha Bay | 242 | 242 |
| Stellenbosch | 16 | 16 |
| Swellendam | 153 | 153 |
| Theewaterskloof | 121 | 121 |
| Witzenberg | 2 837 | 2 837 |
| SUB TOTAL | 15 013 | 15 013 |

Purpose: The Local Government Capacity Building Fund Grant provided for the funding of management support programmes whereby provinces support municipalities experiencing financial and/or administrative problems with the implementation of corrective actions.

Section 38(1) (j) of the Public Finance Management Act (PFMA) is not applicable on the aforementioned transfers to municipalities.

| NAME OF MUNICIPALITY Project Preparation | Amount Transferred R'000 | Actual Expenditure R'000 |
|---|--------------------------------|--------------------------------|
| Beaufort-West | 130 | 130 |
| Bergriver | 50 | 50 |
| Breede River/ Winelands | 135 | 135 |
| Cape Agullhas | 110 | 110 |
| Cederberg | 50 | 50 |
| Central Karoo District | 68 | 68 |
| Drakenstein | 100 | 100 |
| George | 100 | 100 |
| Knysna | 50 | 50 |
| Mossel Bay | 50 | 50 |
| Oudtshoorn | 100 | 100 |
| Overstrand | 100 | 100 |
| Plettenberg Bay/ Bitou | 50 | 50 |
| Prince Albert | 45 | 45 |
| Swartland | 42 | 42 |
| Swellendam | 125 | 125 |
| Theewaterskloof | 100 | 100 |
| Witzenberg | 95 | 95 |
| SUB TOTAL | 1,500 | 1,500 |

Purpose: Project Preparation funds are aimed at supporting municipalities with the development of master systems plans to enhance municipal planning in respect of infrastructure.

Section 38(1) (j) of the Public Finance Management Act (PFMA) is not applicable on the aforementioned transfers to municipalities.

| NAME OF MUNICIPALITY Fire-fighting Assistance | Amount Transferred R'000 | Actual Expenditure R'000 |
|--|--------------------------------|--------------------------------|
| City of Cape Town | 1,500 | 1,500 |
| SUB TOTAL | 1,500 | 1,500 |
| TOTAL | 18,013 | 18,013 |

Purpose: To grant aerial fire-fighting assistance to the City of Cape Town, Cape Winelands District Municipality, West Coast District Municipality and Overberg District Municipality for the combat of mountain and veld fires.

Section 38(1) (j) of the Public Finance Management Act (PFMA) is not applicable on the aforementioned transfers to municipalities.

Table 5 below is the transfer payments per institution

| NON PROFIT INSTITUTIONS | Amount Transferred R'000 | Actual Expenditure R'000 |
|-------------------------|--------------------------------|--------------------------------|
| Life Saving SA | 200 | 200 |
| TOTAL | 200 | 200 |

Purpose: To provide support for the rendering of life a saving function on beaches in the Western Cape Province.

Section 38(1) (j) of the Public Finance Management Act (PFMA) is not applicable on the aforementioned transfers to municipalities.

2.12 Conditional grants

Table 6 below is the summary of Conditional Grants for 2004/05 (R'000)

| Name of Conditional Grant | Payments 2003/04 | Amount Budgeted 2004/05 | Budget (Payment Schedule) | Actual Received |
|---|------------------|-------------------------------|---------------------------------|--------------------|
| MIG* Provincial Administration Grant | 3,281 | 3,508 | 3,508 | 3,508 |
| LG Capacity Building Fund Grant | 23,832 | 20,050 | 20,050 | 20,050 |
| TOTAL | 27,113 | 23,558 | 23,558 | 23,558 |

*Municipal Infrastructure Grant

| Name of Conditional Grant | Budget Receipts 2004/05 | Actual Receipts 2004/05 | Actual Expenditure 2004/05 |
|---|----------------------------|-------------------------------|-------------------------------|
| MIG Provincial Administration Grant | 3,584* | 3,508 | 3,427 |
| Local Government Capacity Building Fund Grant | 31,767** | 21,196 | 21,141 |
| TOTAL | 35,351 | 24,704 | 24,568 |

*Includes Roll-over of R76 000

**Includes Roll-over of R11 717 000 in respect of management support programmes

Municipal Infrastructure Grant – Provincial Administration Grant

The transfers from national were received as scheduled and no payments were delayed. The purpose of this grant is to fund provinces for the project management of the MIG grant on behalf of the national Department of Provincial and Local Government and therefore the full grant is retained for administration costs. It was also the last financial year that this grant was received.

Local Government Capacity Building Fund Grant

Although all the planned Management Support Programmes were implemented, a part of the allocated funds was not spent due to the late approval by the national Department of Provincial and Local Government of the provincial business plan. Although the provincial business plan was submitted early in March 2002, approval was only received at the end of June 2004. What must be remembered is that municipalities still have to go out on tender to appoint service providers after approval is received, which is also time consuming and the Department only pays over the funds on the receipt of certified claims once actual delivery of services have taken place.

The department's ultimate objective through the implementation of these Management Support Programmes is to assist municipalities to become and remain financially viable entities through the appointment of dedicated, professional service providers and to ensure that effective sustainable skills transfer does indeed take place.

Section 154(1) of the Constitution places an obligation on National and Provincial Government, by legislative and other means, to monitor, support and strengthen the capacity of municipalities to manage their own affairs, to exercise their powers and to perform their functions. Accordingly, this province supports and assists struggling municipalities focusing on the enhancement of their financial and administrative capacity for sustainable service delivery, through these funds.

These programmes are aimed at achieving the following main outcomes/objectives:

- Independent municipalities that are able to function in a positive cash flow situation.
- Increased effective and efficient service delivery to the community.
- Municipalities that adhere to all the statutory requirements set for them.

- Through the rendering of support, the effective completion of key transitional activities.
- Cash funded budgets to ensure financial independence.
- Effective sustainable skills transfer.
- And ultimately to achieve successful municipalities.

A total of 8 municipalities were identified through regular monitoring of key predetermined indicators and also through interactions with various role-players, in this provinces' business plan which was approved by the national Department of Provincial and Local Government.

Depending on the level of support that is needed, assistance was given to fund specific projects for one financial year or a "multi-year turn around strategy" is followed to ensure that the municipality addresses all its needs over the medium term.

The Department has come a long way in stabilizing municipalities through the implementation of the management support programme by the appointment of dedicated, competent service providers. We have achieved success through the stabilization of municipalities that experienced serious financial and administrative problems. Examples of "best practices" can now be showcased at municipalities where the programme was successfully implemented.

The reason for the successes achieved at these municipalities can, inter alia, be attributed to the implementation of multi-year turn around plans, dedicated work by the services providers, buy-in from the officials and councillors, constant monitoring by the department and municipal steering committees and the proper transfer of skills thus ensuring that capacity is retained.

All transfers from the national Department of Provincial and Local Government were made as scheduled. As mentioned before, the late approval of the provincial business plan hampered the Department's spending. The spending of the funds at municipal level is closely monitored and funds are only paid out after the receipt of certified claims from municipalities. Monthly reporting was done in terms of the Division of Revenue Act, 2003. Outputs are closely monitored through monthly municipal steering committees and quarterly provincial steering committees. It is important to note that this was the last financial year that this grant was received.

2.13 Capital investment, maintenance and asset management plan

Capital Investment Nil return

Asset Management

Refer paragraph 4.2 of the Auditor-General's report.

Maintenance

Not Applicable

Specific challenges and responses

Challenge 1:

To establish an assets management section for the effective and efficient management, control and maintenance of the Departments assets register and to control and safeguard the Department's assets. As the assets register is not up to standard it is difficult to measure physical assets against the register and to control such assets.

Response to Challenge 1

Planning to be done immediately and vacant posts to be filled after matching and placing has been concluded. Training of staff to commence thereafter.

Challenge 2:

To bring the Department's assets register in line with the minimum requirements as per National Treasury's Asset Management Guide and that of the external auditors. The Department's assets cannot be managed and safeguarded without these minimum requirements.

Response to Challenge 2

Relevant staff to be trained and control measures to be implemented, refined and stepped up.

Issues requiring ongoing attention

- Effective and efficient maintenance of the Department's assets register.
- Twice yearly stock counts and effective management thereof.
- Filling of vacant posts and training of staff.
- Maintenance and monitoring of relevant control measures.
- Effective reporting.

PART 3

Report of the Audit Committee

REPORT OF THE PROVINCIAL GOVERNMENT WESTERN CAPE SHARED AUDIT COMMITTEE ON THE DEPARTMENT OF LOCAL GOVERNMENT (VOTE 12) FOR THE FINANCIAL YEAR ENDED 31 MARCH 2005

We are pleased to present our report for the above-mentioned financial year.

Appointment of the Shared Audit Committee

The Department of Local Government (Vote 12) is served by a Shared Audit Committee appointed under Cabinet Resolution 75/2003 of 23 June 2003 for the 2 year period to 31 March 2005 extended by Resolution 95/2005 for 2 more years to 31 March 2007.

Audit Committee Members and Attendance:

The Shared Audit Committee members attended meetings during the financial year under review, in terms of their adopted Audit Charter, as indicated below:

Member

Number of Meetings Attended

| Mr J.A. Jarvis (Chairperson) | 5 |
|-------------------------------------|---|
| Mr J. January | 5 |
| Mr V.W. Sikobi (resigned May 2005) | 1 |
| Mr R. Warley | 4 |
| Mr. P. Jones (appointed April 2005) | 0 |

Audit Committee Responsibility

The Audit Committee has complied with its responsibilities arising from section 38(1) (a) of the PFMA and Treasury Regulation 3.1.13 and 27(1) (10). The Audit Committee has also regulated its affairs and discharged it's responsibilities in terms of the Audit Committee Charter. However it did not address internal audit issues as envisaged in its Charter and the PFMA, due to the suspension of Internal Audit activity in 2003 (Provincial Treasury Circular No. 25/2003).

Effectiveness of Internal Control

In 2004 the Sihluma Sonke Consortium was appointed to develop and transfer internal audit skills to the Provincial Government over a three-year period.

The assessment of Internal Controls by Internal Audit was suspended in 2003 and the Operational Audit Plan was rescheduled to commence in 2005/6, following completion of the Risk Assessment and Process and Control Mapping exercises.

In view of the above the Audit Committee has had to rely on the opinions and work done by the Auditor-General in preparing this report.

The Auditor-General reported that the Department was unable to produce a Logis report supporting their physical asset count. The Audit Committee pointed out that other Departments had been more successful in this regard.

The Audit Committee resolved to meet with the Accounting Officer to agree on a course of action to address weaknesses and deficiencies that were emphasized by the Auditor-General.

During the year under review the Audit Committee has promoted better communication and exchange of information between the Forensic Audit, Internal Control units, Internal Audit, and the Office of the Auditor-General.

Evaluation of Financial Statements

The Audit Committee has:

- Reviewed and discussed with the Auditor-General and the Accounting Officer (or his/her representative) the audited annual financial statements to be included in the annual report;
- Reviewed the Auditor-General's management letters and the responses thereto;
- Reviewed significant adjustments resulting from the audit;
- Reviewed the Auditor-General's report.

The Audit Committee concurs and accepts the Audit Opinion of the Auditor-General on the Annual Financial Statements and is of the opinion that the audited annual financial statements be accepted and read together with the report of the Auditor-General.

Appreciation

The Audit Committee wishes to express its appreciation to the Provincial Treasury, Officials of the Department, the Auditor-General and the Sihluma Sonke Consortium for their assistance and co-operation in compiling this report.

J.A. JARVIS Chairperson of the Shared Audit Committee Date: 4 August 2005

PART 4

WESTERN CAPE PROVINCE DEPARTMENT OF LOCAL GOVERNMENT VOTE 12

ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

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WESTERN CAPE PROVINCE DEPARTMENT OF LOCAL GOVERNMENT VOTE 12

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

Report by the Accounting Officer to the Executive Authority and the Members of the Provincial Parliament of the Western Cape.

1. GENERAL REVIEW OF THE STATE OF FINANCIAL AFFAIRS

During 2004/05 the department continued playing an important facilitating and supporting role through interpretation, advice and the distribution of guiding documents and draft policies. Formal liaison structures such as the Provincial advisory forum (political) and the supporting technical structure were fully utilised for this purpose.

The department made significant progress with its restructuring process, which seeks to align its line functions to its 2004/05 Strategic Plan and has as output a functional and efficient organisational structure that is able to give effect to the goals and objectives contained in the plan.

Eight management support programmes were implemented, one being a comprehensive informal intervention into the Kannaland municipality.

A guideline document to enhance the implementation of a sustainable uniform indigent policy by municipalities was submitted to the national Department of Provincial and Local Government to be incorporated into a national process for the development of a guideline on sustainable uniform indigent policies. The implementation of free basic services by municipalities was monitored on an ongoing basis and support was given with the implementation of free basic electricity in areas where Eskom is the service provider.

With the completion of a municipal capacity audit in the Province, the foundation is there to build on the existing capacity building and training initiatives of the Department to address these elements and strengthen the necessary capacities. Over the last year, the Department has had great success with the implementation of the Local Government Management Training Programme, through which senior, middle and female managers in local government were capacitated for their important tasks.

This success should be concretised through continued activities to strengthen the technical competencies of local government stakeholders in respect of the conceptualisation and contextualisation of developmental government at the provincial and local spheres. A management development programme was presented in three courses, with municipal officials from the previously disadvantaged as target groups. Bursaries were awarded to four (4) municipal officials from the previously disadvantaged group, to further their studies in development planning and management. A group of senior municipal officials gained international exposure through a benchmarking visit. A document on public participation in the local government sphere was launched and is now being rolled-out in pilot municipalities in the Province.

During the past year the Integrated Development Plan (IDP) programme succeeded in enabling targeted support to specific municipalities regarding IDP

WESTERN CAPE PROVINCE DEPARTMENT OF LOCAL GOVERNMENT VOTE 12

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

processes, project management skills and improving strategic information within municipalites. Municipalities were supported with the development of their IDP's through the establishment of five Planning and Implementation Support (PIMS) Centres, the hosting of an IDP Conference and the roll-out of a comprehensive outreach programme.

The Urban Renewal Programme (URP) and Integrated Sustainable Rural Development Programme (ISRDP) are Presidential Programmes to which all spheres of government are expected to direct resources. This is a presidential initiative to address poverty and underdevelopment. Nodes in the Western Cape are the Central Karoo (ISRDP) and the Khayelitsha and Mitchell's Plain (URP). During the past year these programmes have been strengthening the arm of local government in addressing this constitutional objective through excellent performance in the Central Karoo Node and laying the foundation for further development in the Khayelitsha and Mitchell's Plain Nodes. The URP and ISRDP were managed inline with the business plans drafted for both programmes and a very successful Business Opportunities Conference was hosted in Beaufort West to encourage private sector investment in the node. A study was also completed to investigate the levying of sustainable taxes on agricultural land. A very successful conference was hosted on "Women in Local Government".

With the emphasis on seamless government where organs of state support each other, ongoing assistance was given to the Commission of Restitution of Land Claims. The same applies to the Department of Land Affairs in the context of the transformation of certain rural land pertaining to former Rural Areas Act, 1987 (Act 9 of 1987) areas.

This year saw the conceptualisation and implementation of the Community Development Workers (CDW) programme for the Province. A total number of 400 CDW learners were recruited and placed on this learnership. The main purpose of the CDW programme is to create a public service echelon of multiskilled community developed workers who will maintain direct contact with the people within the communities. This is one way of taking government to the people to improve the quality of the outcomes of public expenditure intended to raise the standard of living of the people.

Continued attempts were made to address the division of powers and functions between the provincial and local spheres of government.

The Disaster Management Act, 2002 (Act 57 of 2002) was partially enacted and will be implemented over a two year period. In line with this development, a Provincial Disaster Management Framework is being drafted. A project management approach was embarked upon to establish provincial and district management centres in line with the Disaster Management Act. During the year a number of disasters were contended with. In respect of preparedness and mitigation, the emphasis fell on fires and flooding in the informal settlements in the province. Short and long term plans were developed to address this phenomenon.

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

1.1 Spending trends

The Department's total budget for the 2004/05 financial year amounts to R89 022 000. This figure includes an amount of R11 717 000 that represents roll over funds for conditional grant business plan commitments, i.e. those related to the Local government capacity building fund grant and the Municipal infrastructure grant. The following reflects the budget allocation per programme:

Budget allocation

| Total | 2004/05 R'000 89 022 | 2003/04 R'000 78 762 |
|--------------------------|----------------------------|----------------------------|
| Administration | 20 466 | 17 880 |
| Local Governance | 60 482 | 55 103 |
| Development and Planning | 8 074 | 5 779 |

Underspending

| | R'000 | R'000 |
|--------------------------|--------|--------|
| Total | 23 603 | 22 689 |
| Administration | 2 961 | 6 484 |
| Local Governance | 20 377 | 14 990 |
| Development and Planning | 265 | 1 215 |

1.2 Under/(over) spending

Reasons for under spending

Programme 1: Administration

Saving due to the filling of vacant posts only materialising in the third and fourth quarters resulting in savings on compensation of employees and goods and services.

Programme 2: Local Governance

Saving due to the non-filling of vacant posts in terms of the new structure resulted in savings on compensation of employees and goods and services. Savings on machinery and equipment were largely due to the non-appointment of a service provider for the installation of servers and satellites related to the Provincial Disaster Management Centre. Saving due to the late approval of management support programme business plans by the department of Provincial and Local Government resulted in savings on transfer payments.

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

Programme 3: Development and Planning

Saving due to the filling of vacant posts only materialising in the fourth quarter resulted in savings on compensation of employees and goods and services costs.

2. SERVICES RENDERED BY THE DEPARTMENT

- 2.1 The department rendered the following services:
 - 1. Advisory service on the application of local government legislation.
 - 2. Formulation of appropriate provincial legislation on local government.
 - 3. Execution of legislation.
 - 4. Technical support with the review of integrated development plans.
 - 5. Provincial disaster management.
 - 6. Support with municipal valuations.
 - 7. Co-ordination of ISRDP and URP.
 - 8. Conduct research initiatives in respect of local government.
 - 9. Support with the implementation of performance management.
 - 10. Promotion and co-ordination of internal and external training initiatives.
 - 11. Capacity building within local government.
 - 12. Facilitating the transfer of functions and powers between the provincial and local government spheres.
 - 13. The implementation and maintenance of inter-governmental fora for good governance and sound relations.
 - 14. Implementation of management support programmes.
 - 15. Promoting developmental local government.

2.2. <u>Tariff policy</u>

None of the services rendered by the department were subject to any tariff.

2.3 <u>Free services</u>

This department rendered no free services which would have yielded significant revenue had a tariff been charged.

3. CAPACITY CONSTRAINTS

Capacity constraints were mainly evident in the support services of the department. For the period under review, the Department of Housing rendered centralised support services to this department on an agency basis.

4. UTILISATION OF DONOR FUNDS

No donor funds were received or utilised by the department.

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

5. PUBLIC ENTITIES

The department has no public entities reporting to it.

6. OTHER ORGANISATIONS TO WHOM TRANSFER PAYMENTS HAVE BEEN MADE

All transfer payments and the purposes for the payments made are reported in Annexures 1(B - E) of the Notes to the Annual Financial Statements.

Accountability arrangements in place on each transfer payment made, are stipulated in the individual agreements with the entities receiving the transfer payments.

7. PUBLIC/PRIVATE PARTNERSHIPS (PPP)

The department did not enter into any PPP during the period under review.

8. CORPORATE GOVERNANCE ARRANGEMENTS

A Chief Financial Officer (CFO) for the Department has been appointed on 01 July 2003 to assist the Accounting Officer in his responsibilities as set out in part 2 of chapter 5 of the PFMA. The Department of Housing is rendering an agency service in respect of the support functions until such time as the necessary critical mass has been attained.

The department made use of a centralised internal audit unit and audit committee.

With reference to internal control systems the department was fully reliant on the agency department for compliance with prescripts.

The Provincial Tender Board was abolished on 31 December 2003. The Department subsequently compiled its own Accounting Officer's Supply Chain Management System effective 01 January 2004. The Accounting Officer's system and delegations were issued to departmental officials in terms of section 44 of the PFMA on 06 February 2004. Updated versions were issued on 01 October 2004.

9. DISCONTINUED ACTIVITIES/ACTIVITIES TO BE DISCONTINUED

No activities were discontinued/are to be discontinued.

10. NEW/PROPOSED ACTIVITIES

The CDW programme was initiated.

11. EVENTS AFTER THE ACCOUNTING DATE

On 1 April 2005 the Department amalgamated with the Department of Housing, becoming the Department of Local Government and Housing. The reasons for this were that the previous two Departments did not work closely together to allow for meaningful integration and synergy that resulted in improved policy co-

REPORT OF THE ACCOUNTING OFFICER for the year ended 31 MARCH 2005

ordination and service delivery impact. It made proper business and administrative sense to integrate the core business of each portfolio at a strategic and operational level. Fundamental integration and joint planning would not only result in more internal effective and efficient co-ordination, but would give effect to developmental local governance and service delivery. Co-operation could thus be facilitated through this amalgamation process and could enhance the cost effectiveness within the Department.

12. PROGRESS WITH FINANCIAL MANAGEMENT IMPROVEMENTS

All staff members were originally introduced to the new financial legislation by means of information sessions by the Provincial Treasury, distribution of applicable documentation and training sessions in order to ensure that they have a background knowledge of the norms and standards of the Public Finance Management Act (PFMA), the National Treasury Regulations (NTR's) and the Provincial Treasury Instructions (PTI's). All newly appointed staff will in future also undergo similar training and personnel will also be nominated for courses presented by the Provincial Treasury.

Quarterly reporting was done to the Provincial Treasury to ensure that the department is on track with the implementation of the PFMA.

Financial processes and procedures in respect of the Treasury Instructions and the Exchequer Act have been adapted and issued in terms of the PFMA and NTR's. As the need arises, new procedures are developed and issued in terms of the new legislation/regulations.

13. **PERFORMANCE INFORMATION**

Performance is assessed on a quarterly basis by means of the evaluation of individual performance agreements inclusive of work plans derived from the objectives and outputs contained in the Strategic Plan of the department. Continuous monitoring is done through bi-weekly management meetings and meetings with the Executive Authority.

A strategic planning feedback session is held at least once a year to ascertain progress with implementation.

APPROVAL

The annual financial statements set out on pages 39 to 74 have been approved by the Accounting Officer.

(S MAJIET) ACCOUNTING OFFICER

DATE: 30/05/2005

REPORT OF THE AUDITOR-GENERAL TO THE PROVINCIAL PARLIAMENT OF THE WESTERN CAPE ON THE FINANCIAL STATEMENTS OF THE DEPARTMENT OF LOCAL GOVERNMENT (VOTE 12) FOR THE YEAR ENDED 31 MARCH 2005

1. AUDIT ASSIGNMENT

The financial statements as set out on pages 39 to 74 for the year ended 31 March 2005 have been audited in terms of section 188 of the Constitution of the Republic of South Africa, 1996 (Act No. 108 of 1996), read with sections 4 and 20 of the Public Audit Act, 2004 (Act No. 25 of 2004). These financial statements, the maintenance of effective control measures and compliance with relevant laws and regulations are the responsibility of the accounting officer. My responsibility is to express an opinion on these financial statements, based on the audit.

2. NATURE AND SCOPE

2.1 Audit of financial statements

The audit was conducted in accordance with Statements of South African Auditing Standards. Those standards require that I plan and perform the audit to obtain reasonable assurance that the financial statements are free of material misstatement.

An audit includes:

- examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements,
- assessing the accounting principles used and significant estimates made by management, and
- evaluating the overall financial statement presentation.

Furthermore, an audit includes an examination, on a test basis, of evidence supporting compliance in all material respects with the relevant laws and regulations which came to my attention and are applicable to financial matters.

The audit was completed in accordance with Auditor-General Directive No. 1 of 2005.

I believe that the audit provides a reasonable basis for my opinion.

3. AUDIT OPINION

In my opinion, the financial statements fairly present, in all material respects, the financial position of the Western Cape Department of Local Government at 31 March 2005 and the results of its operations and cash flows for the year then ended, in accordance with prescribed accounting practice and in the manner required by the Public Finance Management Act, 1999 (Act No.1 of 1999) (PFMA).

4. EMPHASIS OF MATTER

Without qualifying the audit opinion expressed above, attention is drawn to the following matters:

4.2 Asset management

Asset management at the department was found to be inadequate as a complete asset register, which conforms to the guidelines issued by National Treasury, was not maintained on the prescribed logistical information system (LOGIS). Due to uncertainties by the department regarding the use of the LOGIS system, a meaningful stock count of moveable assets was not performed during the financial year. The difficulties experienced by the department in maintaining an asset register on LOGIS have, however, been brought to the attention of the Provincial and National Treasury.

4.3 Internal audit

According to section 38(1)(a)(ii) of the PFMA, the accounting officer of a department must ensure that the department has and maintains a system of internal audit under the control and direction of an audit committee complying with and operating in accordance with regulations and instructions prescribed in terms of sections 76 and 77 of the PFMA. No internal audit work has, however, been performed at the department during the financial year under review upon which reliance could be placed. This was mainly due to capacity constraints of the provincial shared internal audit directorate.

5. APPRECIATION

The assistance rendered by the staff of the Department of Local Government during the audit is sincerely appreciated.

DAn Huyster

D.A. van Huyssteen for Auditor-General

Cape Town

29 July 2005



ACCOUNTING POLICIES for the year ended 31 March 2005

The Annual Financial Statements have been prepared in accordance with the following policies, which have been applied consistently in all material aspects, unless otherwise indicated. However, where appropriate and meaningful, additional information has been disclosed to enhance the usefulness of the Annual Financial Statements and to comply with the statutory requirements of the Public Finance Management Act, Act 1 of 1999 (as amended by Act 29 of 1999), the Treasury Regulations for Departments and Constitutional Institutions issued in terms of the Act and the Division of Revenue Act, Act 5 of 2004. The following issued, but not yet effective Standards of Generally Recognised Accounting Practice have not been fully complied with in the Annual Financial Statements: GRAP 1, 2 and 3.

1. Basis of preparation

The Annual Financial Statements have been prepared on a modified cash basis of accounting, except where stated otherwise. The modified cash basis constitutes the cash basis of accounting supplemented with additional disclosure items. Under the cash basis of accounting transactions and other events are recognised when cash is received or paid. Under the accrual basis of accounting transactions and other events are recognised when incurred and not when cash is received or paid.

2. Revenue

Appropriated funds

Voted funds are the amounts appropriated to a department in accordance with the final budget known as the Adjusted Estimates of National/Provincial Expenditure. Unexpended voted funds are surrendered to the National/Provincial Revenue Fund, unless otherwise stated.

Departmental revenue

Sale of goods and services other than capital assets

This comprises the proceeds from the sale of goods and/or services produced by the entity. Revenue is recognised in the statement of financial performance on receipt of the funds.

Financial transactions in assets and liabilities

Repayments of loans and advances previously extended to employees and public corporations for policy purposes are recognised as revenue in the statement of financial performance on receipt of the funds.

Cheques issued in previous accounting periods that expire before being banked are recognised as revenue in the statement of financial performance when the cheque becomes stale. When the cheque is reissued the payment is made from Revenue.

ACCOUNTING POLICIES for the year ended 31 March 2005

3. Expenditure

Compensation of employees

Salaries and wages comprise payments to employees. Salaries and wages are recognised as an expense in the statement of financial performance when the payment is made. The expenditure is classified as capital where the employees were involved, on a full time basis, on capital projects during the financial year. All other payments are classified as current expense.

Social contributions include the entities' contribution to social insurance schemes paid on behalf of the employee. Social contributions are recognised as an expense in the Statement of Financial Performance when the payment is made.

Short-term employee benefits

The cost of short-term employee benefits is expensed in the Statement of Financial Performance in the reporting period when the payment is made. Short-term employee benefits, that give rise to a present legal or constructive obligation are disclosed as a disclosure note to the Annual Financial Statements and are not recognised in the Statement of Financial Performance.

Long-term employee benefits and other post employment benefits

Termination benefits

Termination benefits are recognised and expensed only when the payment is made.

Medical benefits

The department provides medical benefits for its employees through defined benefit plans. Employer contributions to the fund are incurred when money is paid to the fund. No provision is made for medical benefits in the Annual Financial Statements of the department.

Post employment retirement benefits

The department provides retirement benefits for certain of its employees through a defined benefit plan for government employees. These benefits are funded by both employer and employee contributions. Employer contributions to the fund are expensed when money is paid to the fund. No provision is made for retirement benefits in the Annual Financial Statements of the department. Any potential liabilities are disclosed in the Annual Financial Statements of the National/Provincial Revenue Fund and not in the Annual Financial Statements of the employer department.

Other employee benefits

Obligations arising from leave entitlement, thirteenth cheque and performance bonus that are reflected in the disclosure notes have not been paid for at year-end.

ACCOUNTING POLICIES for the year ended 31 March 2005

Goods and services

Payments made for goods and/or services are recognised as an expense in the Statement of Financial Performance when the payment is made. The expense is classified as capital if the goods and services were used on a capital project.

Interest and rent on land

Interest and rental payments resulting from the use of land, are recognised as an expense in the Statement of Financial Performance when the payment is made. This item excludes rental on the use of buildings or other fixed structures.

Financial transactions in assets and liabilities

Financial transactions in assets and liabilities include bad debts written off. Debts are written off when identified as irrecoverable. Debts written-off are limited to the amount of savings and/or under spending available to the department. The write off occurs at year-end or when funds are available. No provision is made for irrecoverable amounts.

Unauthorised expenditure

Unauthorised expenditure is defined as:

- The overspending of a vote or a main division within a vote, or
- Expenditure that was not made in accordance with the purpose of a vote or, in the case of a main division, not in accordance with the purpose of the main division.

Such expenditure is treated as a current asset in the Statement of Financial Position until such expenditure is approved by the relevant authority, recovered or written off as irrecoverable.

Irregular expenditure

Irregular expenditure is defined as:

expenditure other than unauthorised expenditure, incurred in contravention or not in accordance with a requirement of any applicable legislation, including:

- the Public Finance Management Act
- the State Tender Board Act, or any regulations made in terms of this act, or
- any provincial legislation providing for procurement procedures in that provincial government.

It is treated as expenditure in the Statement of Financial Performance. If such expenditure is not condoned and it is possibly recoverable it is disclosed as receivable in the Statement of Financial Position at year-end.

ACCOUNTING POLICIES for the year ended 31 March 2005

Fruitless and wasteful expenditure

Fruitless and wasteful expenditure, is defined as: expenditure that was made in vain and would have been avoided had reasonable care been exercised, therefore

- it must be recovered from a responsible official (a debtor account should be raised), or
- the vote. (If responsibility cannot be determined.)

Such expenditure is treated as a current asset in the Statement of Financial Position until such expenditure is recovered from the responsible official or written off as irrecoverable.

4. Transfers and subsidies

Transfers and subsidies include all irrecoverable payments made by the entity. Transfers and subsidies are recognised as an expense when the payment is made.

5. Expenditure for capital assets

Capital assets are assets that can be used repeatedly and continuously in production for more than one year. Payments made for capital assets are recognised as an expense in the Statement of Financial Performance when the payment is made.

6. Receivables

Receivables are not normally recognised under the modified cash basis of accounting. However, receivables included in the Statement of Financial Position arise from cash payments that are recoverable from another party, when the payments are made.

Receivables for services delivered are not recognised in the Statement of Financial Position as a current asset or as income in the Statement of Financial Performance, as the Annual Financial Statements are prepared on a modified cash basis of accounting, but are disclosed separately as part of the disclosure notes to enhance the usefulness of the Annual Financial Statements.

7. Cash and cash equivalents

Cash and cash equivalents consists of cash on hand and balances with banks, short term investments in money market instruments and demand deposits. Cash equivalents are short term highly liquid investments that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value.

8. Payables

Payables are not normally recognised under the modified cash basis of accounting. However, payables included in the Statement of Financial Position arise from advances received that are due to the Provincial/National Revenue Fund or another party.

ACCOUNTING POLICIES for the year ended 31 March 2005

9. Lease commitments

Lease commitments for the period remaining from the reporting date until the end of the lease contract are disclosed as part of the disclosure notes to the Annual Financial Statements. These commitments are not recognised in the Statement of Financial Position as a liability or as expenditure in the Statement of Financial Performance as the Annual Financial Statements are prepared on the cash basis of accounting.

Operating lease expenditure is expensed when the payment is made.

Finance lease expenditure is expensed when the payment is made, but results in the acquisition of the asset under the lease agreement. A finance lease is not allowed in terms of the Public Finance Management Act.

10. Accruals

This amount represents goods/services that have been received, but no invoice has been received from the supplier at the reporting date, OR an invoice has been received but remains unpaid at the reporting date. These amounts are not recognised in the Statement of Financial Position as a liability or as expenditure in the Statement of Financial Performance as the Annual Financial Statements are prepared on a modified cash basis of accounting, but are however disclosed as part of the disclosure notes.

11. Contingent liability

This is a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the department; or

a present obligation that arises from past events but is not recognised because:

- it is not probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation; or
- the amount of the obligation cannot be measured with sufficient reliability

Contingent liabilities are not recognised in the Statement of Financial position, but the information is disclosed as part of the disclosure notes.

12. Commitments

This amount represents goods/services that have been approved and/or contracted, but no delivery has taken place at the reporting date. These amounts are not recognised in the Statement of financial position as a liability or as expenditure in the Statement of Financial Performance as the Annual Financial Statements are prepared on a modified cash basis of accounting, but are however disclosed as part of the disclosure notes.

ACCOUNTING POLICIES for the year ended 31 March 2005

13. Recoverable revenue

Recoverable revenue represents payments made and recognised in the Statement of Financial Performance as an expense in previous years due to non-performance in accordance with an agreement, which have now become recoverable from a debtor. Repayments are transferred to the Revenue Fund as and when the repayment is received.

14. Comparative figures

Where necessary, comparative figures have been restated to conform to the changes in the presentation in the current year. The comparative figures shown in these Annual Financial Statements are limited to the figures shown in the previous year's audited Annual Financial Statements and such other comparative figures that the department may reasonably have available for reporting. Reclassification of expenditure has occurred due to the implementation of the Standard Chart of Accounts. It is not practical to present comparative amounts in the Cash Flow Statements as this would involve reclassification of amounts dating back to the 2002/03 year-end.

APPROPRIATION STATEMENT for the year ended 31 March 2005

| | | | | Ap | propriation per progr | amme | | | | |
|------|---|------------------------------------|-------------------------------|-----------------------|---------------------------------|--------------------------------|--------------------------|--|---------------------------------|--------------------------------|
| | | | | | 2004/05 | | | | 200 | 3/04 |
| | Programme | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Expenditure R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actual Expenditure R'000 |
| 1. | Administration Current payment Transfers and subsidies Expenditure for capital assets | 18,982 186 1,298 | - | (250) (150) 400 | 18,732 36 1,698 | 16,036 27 1,442 | 2,696 9 256 | 85.6 75.0 84.9 | 14,642 36 3,202 | 10,504 22 870 |
| 2. | Local Governance Current payment Transfers and subsidies Expenditure for capital assets | 26,645 28,807 5,030 | - | | 26,645 28,807 5,030 | 21,865 18,234 6 | 4,780 10,573 5,024 | 82.1 63.3 0.1 | 19,781 34,862 460 | 17,818 22,193 102 |
| 3. | Development and Planning Current payment Transfers and subsidies Expenditure for capital assets | 8,034 10 30 | - | - | 8,034 10 30 | 7,794 7 8 | 240 3 22 | 97.0 70.0 26.7 | 5,692 59 28 | 4,513 32 19 |
| | Total | 89,022 | - | - | 89,022 | 65,419 | 23,603 | 73.5 | 78,762 | 56,073 |
| Actu | Reconciliation with Statement of Financial Performance Departmental revenue collected Actual amounts per Statement of Financial Performance: Total Revenue | | | 314 89,336 | | | | 483 79,245 | | |
| Tota | Total Expenditure | | | | | 65,419 | | | | 56,073 |

APPROPRIATION STATEMENT for the year ended 31 March 2005

| | Appropriation per economic classification | | | | | | | | | | |
|--|---|-------------------------------|-------------------|---------------------------------|----------------------------|-------------------------|--|---------------------------------|----------------------------|--|--|
| | 2004/05 | | | | | | | | 3/04 | | |
| Economic classification | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Payment R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actual Payment R'000 | | |
| | K 000 | K 000 | K 000 | K 000 | K 000 | K 000 | /6 | K 000 | K 000 | | |
| Current payments Compensation to employees Goods and services | 28,074 25,587 | - | (250) (150) | 27,824 25,437 | 23,021 22,674 | 4,803 2,763 | 82.7 89.1 | 20,594 20,473 | 16,639 16,196 | | |
| Transfers & subsidies | -, | | (/ | -, - | ,- | , | | -, - | -, | | |
| Provinces & municipalities Non-profit institutions Households Gifts and donations Payments for capital | 28,653 200 150 - | - | - | 28,653 200 150 - | 18,068 200 - - | 10,585 - 150 - | 63.1 100.0 - - | 33,733 200 - 70 | 22,016 200 - 31 | | |
| assets Machinery & equipment Software & other intangible assets | 6,358 - | - | 390 10 | 6,748 10 | 1,446 10 | 5,302 | 21.4 100.0 | 3,692 | 991 - | | |
| Total | 89,022 | - | | 89,022 | 65,419 | 23,603 | 73.5 | 78,762 | 56,073 | | |

Detail per programme 1 - Administration for the year ended 31 March 2005

| | 2004/05 | | | | | | | | 200 | 2003/04 | |
|-----|-------------------------------|---------------------------|----------------------|----------|------------------------|-------------------|----------|---|------------------------|-------------------|--|
| | Programme per subprogramme | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Payment | Variance | Payment as % of final appropriation | Final Appropriation | Actual Payment | |
| | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 | |
| 1.1 | Office of the MEC | | | | | | | | | | |
| | Current payment | 4,285 | - | 50 | 4,335 | 4,289 | 46 | 98.9 | 3,146 | 3,156 | |
| | Transfers and subsidies | 9 | - | - | 9 | 7 | 2 | 77.8 | 17 | 7 | |
| | Expenditure for capital | | | | | | | | | | |
| | assets | 30 | - | 400 | 430 | 407 | 23 | 94.7 | 440 | 419 | |
| 1.2 | Corporate Services | | | | | | | | | | |
| | Current payment | 14,697 | - | (300) | 14,397 | 11,747 | 2,650 | 81.6 | 11,496 | 7,348 | |
| | Transfers and subsidies | 177 | - | (150) | 27 | 20 | 7 | 74.1 | 19 | 15 | |
| | Expenditure for capital | | | | | | | | | | |
| | assets | 1,268 | - | - | 1,268 | 1,035 | 233 | 81.6 | 2,762 | 451 | |
| | Total | 20,466 | - | - | 20,466 | 17,505 | 2,961 | 85.5 | 17,880 | 11,396 | |

| Economic classification | 2004/05 | | | | | | | 2003/04 | |
|---|------------------------------------|-------------------------------|-------------------|---------------------------------|----------------------------|-------------------|--|---------------------------------|----------------------------|
| | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Payment R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actual Payment R'000 |
| Current payments Compensation to | | | | | | | | | |
| employees | 13,389 | - | (250) | 13,139 | 10,993 | 2,146 | 83.7 | 9,962 | 7,112 |
| Goods and services | 5,593 | - | (150) | 5,443 | 5,043 | 400 | 92.7 | 4,680 | 3,392 |
| Transfers & subsidies | | | | | | | | | |
| Provinces & municipalities | 36 | - | - | 36 | 27 | 9 | 75.0 | 16 | 18 |
| Households | 150 | - | - | 150 | - | 150 | - | - | - |
| Gifts and donations Payments for capital | - | - | - | - | - | - | - | 20 | 4 |
| assets Machinery & equipment | 1,298 | - | 390 | 1,688 | 1,432 | 256 | 84.8 | 3,202 | 870 |
| Software & other intangible assets | - | - | 10 | 10 | 10 | | 100.0 | - | - |
| Total | 20,466 | - | - | 20,466 | 17,505 | 2,961 | 85.5 | 17,880 | 11,396 |

Detail per programme 2 - Local Governance for the year ended 31 March 2005

| | | | | | 2004/05 | | | | 2003 | 3/04 |
|-----|---|---------------------------|----------------------|----------|------------------------|---------------------|---------------|---|------------------------|---------------------|
| | Programme per subprogramme | Adjusted Appropriation | Shifting of Funds | Virement | Final Appropriation | Actual Payment | Variance | Payment as % of final appropriation | Final Appropriation | Actual Payment |
| | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| 2.1 | Municipal Administration | | | | | | | | | |
| | Current payment | 5,914 | - | - | 5,914 | 3,840 | 2,074 | 64.9 | 5,356 | 3,228 |
| | Transfers and subsidies Expenditure for capital | 8 | - | - | 8 | 7 | 1 | 87.5 | 11 | 5 |
| | assets | 50 | - | - | 50 | - | 50 | - | 52 | - |
| 2.2 | Municipal Finance Current payment | 5,308 | - | - | 5,308 | 4,208 | 1.100 | 79.3 | 3,542 | 3,740 |
| | Transfers and subsidies Expenditure for capital | 25,584 | - | - | 25,584 | 15,020 | 10,564 | 58.7 | 30,698 | 18,236 |
| | assets | 30 | - | - | 30 | 6 | 24 | 20.0 | 308 | 58 |
| 2.3 | Municipal Infrastructure Current payment | - 12,205 | - | - | 12,205 | - 11,543 | - 662 | - 94.6 | - 8,971 | - 8,874 |
| | Transfers and subsidies Expenditure for capital | 1,506 | - | - | 1,506 | 1,503 | 3 | 99.8 | 950 | 948 |
| | assets | - | - | - | - | - | - | - | - | - |
| 2.4 | Disaster Management Current payment Transfers and subsidies | - 3,218 1,709 | - | - | - 3,218 1,709 | - 2,274 1,704 | - 944 5 | - 70.7 99.7 | - 1,912 3,203 | - 1,976 3,004 |
| | Expenditure for capital assets | 4,950 | - | - | 4,950 | - | 4,950 | - | 100 | 44 |
| | Total | 60,482 | - | - | 60,482 | 40,105 | 20,377 | 66.3 | 55,103 | 40,113 |

| | | | | 2004/05 | | | | 2003 | 3/04 |
|----------------------------|------------------------------------|-------------------------------|-------------------|---------------------------------|----------------------------|-------------------|--|---------------------------------|----------------------------|
| Economic classification | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Payment R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actual Payment R'000 |
| Current payments | | | | | | | | | |
| Compensation to | | | | | | | | | |
| employees | 11,694 | - | - | 11,694 | 9,233 | 2,461 | 79.0 | 7,985 | 7,272 |
| Goods and services | 14,951 | - | - | 14,951 | 12,632 | 2,319 | 84.5 | 12,748 | 10,546 |
| Transfers & subsidies | | | | | | | | | |
| Provinces & municipalities | 28,607 | - | - | 28,607 | 18,034 | 10,573 | 63.0 | 33,710 | 21,993 |
| Non-profit institutions | 200 | - | - | 200 | 200 | - | 100.0 | 200 | 200 |
| Payments for capital | | | | | | | | | |
| assets | | | | | | | | | |
| Machinery & equipment | 5,030 | - | - | 5,030 | 6 | 5,024 | 0.1 | 460 | 102 |
| Total | 60,482 | - | - | 60,482 | 40,105 | 20,377 | 66.3 | 55,103 | 40,113 |

Detail per programme 3 - Development and Planning for the year ended 31 March 2005

| | | | 2004/05 | | | | | | | |
|-----|---|------------------------------------|-------------------------------|-------------------|---------------------------------|----------------------------|-------------------|--|---------------------------------|--------------------------|
| | Programme per subprogramme | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Payment R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actua Paymen R'000 |
| 3.1 | Integrated Development and Planning | | | | | | | | | |
| | Current payment Transfers and subsidies Expenditure for capital | 8,034 10 | - | - | 8,034 10 | 7,794 7 | 240 3 | 97.0 70.0 | 5,692 59 | 4,513 32 |
| | assets | 30 | - | - | 30 | 8 | 22 | 26.7 | 28 | 19 |
| | Total | 8,074 | - | | 8,074 | 7,809 | 265 | 96.7 | 5,779 | 4,564 |
| | | | | | 2004/05 | | | | 2003 | 3/04 |
| | Economic classification | Adjusted Appropriation R'000 | Shifting of Funds R'000 | Virement R'000 | Final Appropriation R'000 | Actual Payment R'000 | Variance R'000 | Payment as % of final appropriation % | Final Appropriation R'000 | Actua Paymen R'000 |
| | Current payments Compensation to | 2 001 | | | 2 001 | 2 705 | 106 | 03.4 | 2.647 | 2 255 |

2,991

5,043

10

30

8,074

2,795

4,999

7

8

7,809

196

44

3

-

22

265

93.4

99.1

70.0

26.7

96.7

2,647

3,045

7

50

30

5,779

2,255

2,258

5

27

19

4,564

2,991

5,043

10

30

8,074

-

-

-

-

-

-

-

.

employees

assets

Total

Goods and services

Gifts and donations

Payments for capital

Machinery & equipment

Transfers & subsidies Provinces & municipalities

NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2005

1. Detail of transfers and subsidies as per Appropriation Act (after Virement):

Detail of these transactions can be viewed in note 5 (Transfers and subsidies) and Annexure 1 (B-E) to the Annual Financial Statements.

2. Detail of specifically and exclusively appropriated amounts voted (after Virement):

Detail of these transactions can be viewed in note 1 (Annual Appropriation) to the Annual Financial Statements.

3. Detail on financial transactions in assets and liabilities

Detail of these transactions per programme can be viewed in note 2.1 (Financial transactions in assets and liabilities) to the Annual Financial Statements.

| 4.1 Per Programme | Voted Funds after Virement | Actual Expenditure | Saving | % |
|--------------------------|-------------------------------|-----------------------|--------|-------|
| | R'000 | R'000 | R'000 | |
| Administration | 20 466 | 17 505 | 2 961 | 14.47 |
| Local Governance | 60 482 | 40 105 | 20 377 | 33.69 |
| Development and Planning | 8 074 | 7 809 | 265 | 3.28 |
| Total | 89 022 | 65 419 | 23 603 | 26.51 |

4. Explanations of material variances from Amounts Voted (after Virement):

Programme 1: Administration: Saving due to the filling of vacant posts only materialising in the third and fourth quarters resulting in savings on compensation of employees and goods and services.

Programme 2: Local Governance: Saving due to the non-filling of vacant posts in terms of the new structure resulting in savings on compensation of employees and goods and services. Savings on machinery and equipment were largely due to the non-appointment of a service provider for the installation of servers and satellites related to the Provincial Disaster Management Centre. Saving due to the late approval of management support programme business plans by the department of Provincial and Local Government resulting in savings on transfer payments

Programme 3: Development and Planning: Saving due to the filling of vacant posts only materialising in the fourth quarter resulting in savings on compensation of employees and goods and services costs.

NOTES TO THE APPROPRIATION STATEMENT for the year ended 31 March 2005

| 4.2 | Per Economic classification | Voted Funds after Virement | Actual Expenditure | Saving | % |
|-----|--------------------------------------|-------------------------------|-----------------------|--------|--------|
| | | R'000 | R'000 | R'000 | |
| | Current payment: | 53 261 | 45 695 | 7 566 | 14.21 |
| | Compensation of employees | 27 824 | 23 021 | 4 803 | 17.26 |
| | Goods and services | 25 437 | 22 674 | 2 763 | 10.86 |
| | | | | | |
| | Transfers and subsidies: | 29 003 | 18 268 | 10 735 | 37.01 |
| | Provinces and municipalities | 28 653 | 18 068 | 10 585 | 36.94 |
| | Non-profit institutions | 200 | 200 | - | - |
| | Households | 150 | - | 150 | 100.00 |
| | | | | | |
| | Payments for capital assets: | 6 758 | 1 456 | 5 302 | 78.57 |
| | Machinery and equipment | 6 748 | 1 446 | 5 302 | 78.57 |
| | Software and other intangible assets | 10 | 10 | - | - |
| | Total | 89 022 | 65 419 | 23 603 | 26.51 |

STATEMENT OF FINANCIAL PERFORMANCE for the year ended 31 March 2005

| | Note | 2004/05 R'000 | 2003/04 R'000 |
|--|------|------------------|------------------|
| REVENUE | | | |
| Annual appropriation | 1. | 89,022 | 78,762 |
| Departmental revenue collected | 2. | 314 | 483 |
| TOTAL REVENUE | | 89,336 | 79,245 |
| EXPENDITURE | | | |
| Current expenditure | | | |
| Compensation of employees | 3. | 23,021 | 16,639 |
| Goods and services | 4. | 22,674 | 16,196 |
| Total current expenditure | | 45,695 | 32,835 |
| Transfers and subsidies | 5. | 18,268 | 22,247 |
| Expenditure for capital assets | | | |
| Machinery and Equipment | 6. | 1,446 | 991 |
| Software and other intangible assets | 6. | 10 | - |
| Total expenditure for capital assets | | 1,456 | 991 |
| TOTAL EXPENDITURE | | 65,419 | 56,073 |
| NET SURPLUS/(DEFICIT) | | 23,917 | 23,172 |
| NET SURPLUS/(DEFICIT) FOR THE YEAR | | 23,917 | 23,172 |
| Reconciliation of Net Surplus/(Deficit) for the year | | | |
| Voted Funds to be surrendered to the Revenue Fund | 10. | 23,603 | 22,689 |
| Departmental revenue collected | 10. | 314 | 483 |
| | | | |
| NET SURPLUS/(DEFICIT) FOR THE YEAR | | 23,917 | 23,172 |

STATEMENT OF FINANCIAL POSITION at 31 March 2005

| | Note | 2004/05 R'000 | 2003/04 R'000 |
|--|------|------------------|------------------|
| ASSETS | | | |
| Current assets | | 25,684 | 23,361 |
| Cash and cash equivalents | 7. | 25,452 | 23,217 |
| Prepayments and advances | 8. | 61 | 92 |
| Receivables | 9. | 171 | 52 |
| TOTAL ASSETS | | 25,684 | 23,361 |
| LIABILITIES | | | |
| Current liabilities | | 25,675 | 23,353 |
| Voted funds to be surrendered to the Revenue Fund | 10. | 23,603 | 22,689 |
| Departmental revenue to be surrendered to the Revenue Fund | | (2) | 5 |
| Payables | 12. | 2,074 | 659 |
| TOTAL LIABILITIES | | 25,675 | 23,353 |
| NET ASSETS | | 9 | 8 |
| Represented by: | | | |
| Recoverable revenue | | 9 | 8 |
| TOTAL | | 9 | 8 |

STATEMENT OF CHANGES IN NET ASSETS at 31 March 2005

| | 2004/05 | 2003/04 |
|---------------------|---------|---------|
| | R'000 | R'000 |
| | | |
| Recoverable revenue | | |
| Opening balance | 8 | 7 |
| Debts raised | 1 | 1 |
| Closing balance | 9 | 8 |
| TOTAL EQUITY | 9 | 8 |

CASH FLOW STATEMENT for the year ended 31 March 2005

| | Note | 2004/05 R'000 |
|---|------|------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES | | |
| Receipts | | 89,261 |
| Annual appropriated funds received | | 89,022 |
| Departmental revenue collected | | 327 |
| Net (increase) in working capital | | (88) |
| Surrendered to Revenue Fund | | (23,023) |
| Current payments | | (44,280) |
| Transfers and subsidies paid | | (18,268) |
| Net cash flow available from operating activities | 13. | 3,690 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | |
| Payments for capital assets | | (1,456) |
| Net cash flows from investing activities | | (1,456) |
| CASH FLOWS FROM FINANCING ACTIVITIES Increase/(decrease) in loans received | | 1 |
| | | 1 |
| Net cash flows from financing activities | | I |
| Net increase/(decrease) in cash and cash equivalents | | 2,235 |
| Cash and cash equivalents at beginning of year | | 23,217 |
| Cash and cash equivalents at end of year | 7 | 25,452 |

NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

1. Annual Appropriation

1.1 Annual Appropriation

Included are funds appropriated in terms of the Appropriation Act for Provincial Departments (Equitable Share)

| | Final Appropriation 2004/05 R'000 | Actual Funds Received 2004/05 R'000 | Variance over/(under) 2004/05 R'000 | Total Appropriation 2003/04 R'000 |
|--------------------------|--|--|--|--|
| Administration | 20,466 | 20,466 | - | 17,880 |
| Local Governance | 60,482 | 60,482 | - | 55,103 |
| Development and Planning | 8,074 | 8,074 | - | 5,779 |
| Total | 89,022 | 89,022 | - | 78,762 |

| | | | Note | 2004/05 R'000 | 2003/04 R'000 |
|----|---|--|-------------|------------------|------------------|
| | 1.2 | Conditional grants | | | |
| | | Total grants received | Annexure 1A | 24,704 | 38,904 |
| 2. | Dep | artmental revenue collected | | | |
| | Sales of goods and services other than capital assets | | | 7 | 10 |
| | Fina | ncial transactions in assets and liabilities | 2.1 | 320 | 479 |
| | Tota | I revenue collected | _ | 327 | 489 |
| | Less | s: Departmental Revenue Budgeted | _ | 13 | 6 |
| | Dep | artmental revenue collected | = | 314 | 483 |
| | 2.1 | Financial transactions in assets and liabilities Nature of loss recovered | | | |
| | | Cheques written back | | 4 | 4 |
| | | Other | | 316 | 475 |
| | | | - | 320 | 479 |
| | | | _ | | |

| | | Note | 2004/05 R'000 | 2003/04 R'000 |
|----|---|------|------------------|------------------|
| 3. | Compensation of employees | | | |
| | 3.1 Salaries and wages | | | |
| | Basic salary | | 15,635 | 11,442 |
| | Performance award | | 568 | 325 |
| | Service Based | | 1,278 | 754 |
| | Compensative/circumstantial | | 305 | 308 |
| | Periodic payments | | 17 | - |
| | Other non-pensionable allowances | | 2,017 | 1,335 |
| | | | 19,820 | 14,164 |
| | 3.2 Social contributions | | | |
| | 3.2.1 Short term employee benefits | | | |
| | Pension | | 2,100 | 1,515 |
| | Medical | | 977 | 780 |
| | Bargaining council | | 4 | 46 |
| | Insurance | | 4 | - |
| | | | 3,085 | 2,341 |
| | 2.2.2 Post amployment ratirement happfile | | | |
| | 3.2.2 Post employment retirement benefits Pensions | | 116 | 134 |
| | | | 116 | 134 |
| | | | | 104 |
| | Total compensation of employees | | 23,021 | 16,639 |
| | Average number of employees | | 125 | 89 |

| | | Note | 2004/05 R'000 | 2003/04 R'000 |
|--------|---|------|------------------|------------------|
| 4. Go | ods and services | | | |
| 4. 000 | Advertising | | 1,225 | 343 |
| | Attendance fees (including registration fees) | | 20 | 91 |
| | Bank charges and card fees | | 52 | 33 |
| | Bursaries (employees) | | 189 | 25 |
| | Communication | | 503 | 376 |
| | Computer services | | 11 | - |
| | Consultants, contractors and special services | | 14,948 | 10,883 |
| | Courier and delivery services | | 13 | 27 |
| | Entertainment | | 334 | 178 |
| | External audit fees | 4.1 | 475 | 323 |
| | Equipment less than R5 000 | 4.0 | 505 | 35 |
| | Inventory | 4.2 | 366 126 | 811 41 |
| | Legal fees Maintenance, repair and running costs | | 126 | 41 |
| | Medical services | | 2 | 43 |
| | Operating leases | | 295 | 188 |
| | Mint of decorations/medals | | 7 | - |
| | Photographic services | | 1 | 12 |
| | Plant flowers and other decorations | | 22 | 15 |
| | Printing and publications | | 4 | - |
| | Professional bodies and membership fees | | 9 | - |
| | Resettlement costs | | 7 | 72 |
| | Subscriptions | | 8 | - |
| | Translations and transcriptions | | 47 | - |
| | Travel and subsistence | 4.3 | 2,325 | 1,989 |
| | Venues and facilities | | 884 | 298 |
| | Protective, special clothing & uniforms | | 29 142 | 19 393 |
| | Training & staff development | | 22,674 | 16,196 |
| | | | 22,074 | 10,190 |
| 4.1 | External audit fees | | | |
| | Regulatory audits | | 475 | 323 |
| | Total external audit fees | | 475 | 323 |
| | | | | |
| 4.2 | Inventory | | | |
| | Domestic Consumables | | 4 | 33 |
| | Fuel, oil and gas | | 46 | - |
| | Other consumables | | 7 | _ |
| | Parts and other maintenance material | | 14 | _ |
| | Stationery and Printing | | 295 | 776 |
| | Medical Supplies | | 295 | 2 |
| | Total Inventory | | 366 | 811 |
| | Total Inventory | | | 011 |
| 4.3 | Travel and subsistence | | | |
| 4.3 | Local | | 2,078 | 1,856 |
| | Foreign | | 2,078 | 133 |
| | Total travel and subsistence | | 2,325 | 1,989 |
| | | | | 1,303 |

| | | Note | 2004/05 R'000 | 2003/04 R'000 |
|----|---|----------------|------------------|------------------|
| 5. | Transfers and subsidies | | | |
| | | Annexure 1B,1C | | |
| | Provinces and municipalities | and 1D | 18,068 | 22,016 |
| | Non-profit institutions | Annexure 1E | 200 | 200 |
| | Gifts and donations | | - | 31 |
| | | _ | 18,268 | 22,247 |
| | | | | |
| 6. | Expenditure for capital assets | | 4.440 | 004 |
| | Machinery and equipment | Annexure 3A | 1,446 | 991 |
| | Software and other intangible assets | Annexure 3B | 10 | - |
| | Total | = | 1,456 | 991 |
| 7. | Cash and cash equivalents | | | |
| 7. | Consolidated Paymaster General Account | | (2,425) | 354 |
| | Cash on hand | | (2,423) | 1 |
| | Temporary Investment at Provincial Treasury | | 27,877 | 22,862 |
| | | _ | 25,452 | 23,217 |
| | | | | |
| 8. | Prepayments and advances | | | |
| | Travel and subsistence | _ | 61 | 92 |
| | | = | 61 | 92 |

| | | | Note | | | | 2004/05 R'000 | 2003/04 R'000 |
|----|------|--|---------------|-----------------------------|-----------------------|---------------------------|------------------|------------------|
| 9. | Rece | eivables | | Less than one year | One to three years | Older than three years | Total | Total |
| | | Inter-departmental | | | | | | |
| | | receivables | Annexure 4 | - | 73 | - | 73 | 6 |
| | | Staff debtors | 9.1 | 8 | - | 6 | 14 | 14 |
| | | Clearing accounts | 9.2 | 82 | - | - | 82 | 30 |
| | | Other debtors | 9.3 | | - | 2 | 2 | 2 |
| | | | | 90 | 73 | 8 | 171 | 52 |
| | 9.1 | Staff debtors Breach of contract Overpayment of ho | | - | ntees) | | 6 8 14 | 14 14 |
| | 9.2 | Clearing accounts | 5 | | | | | |
| | | Loss control accou | | | | | 9 | 9 |
| | | PERSAL control ac | counts | | | | 67 | 15 |
| | | Disallowance: Misc | ellaneous | | | - | 6 | 6 |
| | | | | | | - | 82 | 30 |
| | 9.3 | Other debtors | | | | - | | |
| | 0.0 | Out of service debt | (ex-employees | s) | | | 2 | 2 |
| | | | (= | - / | | - | 2 | 2 |
| | | | | | | = | | |

| | Note | | | 2004/05 R'000 | 2003/04 R'000 |
|-----|---|-----------------|----------|------------------|------------------|
| 10. | Voted Funds to be surrendered to the Re | venue Fund | | - | - |
| | Opening balance | | | - 22,689 | - 17,774 |
| | Transfer from Statement of Financial F | Performance | | 23,603 | 22,689 |
| | Paid during the year | | | (22,689) | (17,774) |
| | Closing balance | | _ | 23,603 | 22,689 |
| 11. | Departmental revenue to be surrendered | to revenue fund | | | |
| | Opening balance | | | 5 | 6 |
| | Transfer from Statement of Financial F | Performance | | 314 | 483 |
| | Paid during the year | | | (334) | (490) |
| | Closing balance | | _ | (2) | 5 |
| 12. | Payables – current | 30 Days | 30+ Days | Total | Total |
| | Inter-departmental | JU Days | JUT Days | Total | Total |
| | payables Annexure 5 | - | 15 | 15 | 15 |
| | Advances received 12.1 | - | 2,057 | 2,057 | 311 |
| | Clearing accounts 12.2 | - | 2 | 2 | 333 |
| | | - | 2,074 | 2,074 | 659 |
| | 12.1 Advances received | | | | |
| | Masekhane Project | | | 311 | 311 |
| | Community Development Workers Fu | nding | | 1,746 | - |
| | | | — | 2,057 | 311 |
| | 12.2 Clearing accounts | | | | |
| | Persal control accounts (SARS, Medic | cal funds etc.) | | - | 332 |
| | Suspense accounts: other | | | 2 | 1 |
| | | | | 2 | 333 |
| | | | | | |

| Note | 2004/05 R'000 | 2003/04 R'000 |
|--|------------------|------------------|
| 13. Reconciliation of net cash flow from operating activities to surplus/(deficit) | | |
| Net surplus/(deficit) as per Statement of Financial | | |
| Performance | 23,917 | |
| (Increase)/decrease in receivables – current | (119) | |
| (Increase)/decrease in prepayments and advances | 31 | |
| Increase/(decrease) in payables - current | 1,415 | |
| Surrenders | (23,023) | |
| Capital expenditure | 1,456 | |
| Departmental revenue budgeted | 13 | |
| Net cash flow generated by operating activities | 3,690 | |
| 14. Appropriated funds and departmental revenue surrendered | | |
| Appropriated funds surrendered | (22,689) | (17,774) |
| Departmental revenue surrendered | (334) | (490) |
| | (23,023) | (18,264) |

DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

These amounts are not recognised in the Annual Financial Statements and are disclosed to enhance the usefulness of the Annual Financial Statements.

| | | Note | 2004/05 R'000 | 2003/04 R'000 |
|--|---------|------------|------------------|------------------|
| 15. Contingent liabilities | | | | |
| Housing loan guarantees to employees Claims | i | Annexure 2 | 124 187 | 213 - |
| Other departments (unconfirmed balan | ces) | Annexure 5 | 3 | - |
| Capped Leave Commitments | | — | 2,889 | 2,864 |
| | | = | 3,203 | 3,077 |
| 16. Commitments | | | | |
| Current expenditure Approved and contracted | | | 10,783 | 11,884 |
| Total Commitments | | | 10,783 | 11,884 |
| | | = | | |
| 17. Accruals | | | | |
| By economic classification | 30 Days | 30+ Days | Total | Total |
| Compensation of employees | - | - | - | 4 |
| Goods and services | 29 | 1,259 | 1,288 | 374 |
| Transfers and subsidies Machinery and Equipment | - | - | - | 2,083 32 |
| Software and other intangible assets | - | - | - | 38 |
| | 29 | 1,259 | 1,288 | 2,531 |
| Listed by programme level | | | | |
| Programme 1: Administration | | | 1,134 | 123 |
| Programme 2: Local Governance | | | 154 | 2,360 |
| Programme 3: Development and Plann | ing | _ | <u> </u> | 48 |
| | | = | 1,288 | 2,531 |
| Confirmed balances with other departm | nents | Annexure 5 | 475 | - |
| | | = | 475 | - |
| 18. Employee benefits | | | | |
| Leave entitlement | | | 526 | 291 |
| Thirteenth cheque | | | 594 | 477 |
| Performance awards | | _ | 436 | 332 |
| | | = | 1,556 | 1,100 |

DISCLOSURE NOTES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

| | | | Note | | | 2004/05 R'000 | 2003/04 R'000 |
|-----|--------|---|---|-------------------|--------------------|------------------------|-------------------------|
| 19. | Оре | rating leases | | Machin equ | ery and iipment | Total | Total |
| | Not la | ater than 1 year | | | 226 | 226 | 184 |
| | | than 1 year and not later than | | | | | |
| | 3 yea | | | | 216 | 216 | 146 |
| | | than three years | | | 268 | 268 | 386 |
| | Iotal | present value of lease liabilitie | S | | 710 | 710 | 716 |
| 20. | Irreg | ular expenditure | | | | | |
| | 20.1 | Reconciliation of irregular e Opening Balance Transferred to Statement of F Performance - authorised loss | inancial | | | 6 | 6 |
| | | (Condoned) | | | | (6) | - |
| | | Irregular expenditure awaiting condonement | | | | - | 6 |
| | | Analysis Current | | | | _ | 6 |
| | | | | | _ | - | 6 |
| | 20.2 | Irregular expenditure Incident | Disciplinary steps t proceedings | aken/crimi | nal | | |
| | | Non-compliance to tender procedures/prescripts in the procurement of goods and services. Paid 18/03/2004 | NTR 9 investigation v expenditure was con disciplinary steps we | doned and | | - | 6 |
| | | | | | | | 6 |
| | | | | | _ | | |
| | | | Num 2004/ | ber of Indi 05 | viduals 2003/04 | Aggregate C 2004/05 | Compensation 2003/04 |
| 21. | | pensation: Senior managem onnel | ent | | | R | R |
| | | - Minister | | 1 | 1 | 680,229 | 692,932 |
| | | - Accounting Officer | | 1 | 1 | 725,973 | 846,544 |
| | | - Chief Director | | 1 | 1 | 522,588 | 501,584 |
| | | Chief Financial OfficerDirectors | | 1 | 1 | 441,497 | 274,668 |

- Directors (Includes 3 contract workers.)

11

2,708,235

5,078,522

4

1,573,522

3,889,250

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 1A STATEMENT OF CONDITIONAL GRANTS RECEIVED

| | | GRANT ALI | LOCATION | | | SPENT | | | 2003/04 |
|---|----------------------------|------------|-------------|-----------------|-------------------------------------|-------------------------------|--|----------------------------|--------------------------------|
| NAME OF DEPARTMENT | Division of Revenue Act | Roll Overs | Adjustments | Total Available | Amount received by department | Amount spent by department | % of Available funds spent by department | Division of Revenue Act | Amount spent by departments |
| | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 |
| PROVINCIAL AND LOCAL GOVERNMENT Municipal Infrastructure Grant (MIG) - Consolidated Municipal Infrastructure Programme Local Government Capacity Building Fund: | 3,508 | 76 | - | 3,584 | 3,508 | 3,427 | 95.6 | 3,357 | 3,281 |
| Management Support programmes | 13,867 | 11,706 | - | 25,573 | 15,013 | 15,013 | 58.7 | 29,933 | 18,229 |
| - MIG Capacity building | 6,183 | 11 | - | 6,194 | 6,183 | 6,128 | 98.9 | 5,614 | 5,603 |
| | 23,558 | 11,793 | - | 35,351 | 24,704 | 24,568 | - | 38,904 | 27,113 |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS

for the year ended 31 March 2005

ANNEXURE 1B

STATEMENT OF CONDITIONAL GRANTS PAID TO MUNICIPALITIES

| | GRANT ALLOCATION | | | | TRA | NSFERS | | SPENT | 2003/04 | |
|---------------------------|----------------------------|------------|-------------|--------------------|--------------------|-------------------------------|-------------------------------------|-------------------------------|--|-------------------------------|
| NAME OF MUNICIPALITY | Division of Revenue Act | Roll Overs | Adjustments | Total Available | Actual Transfer | % of Available Transferred | Amount received by department | Amount spent by department | % of available funds spent by department | Division of Revenue Act |
| | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 | R'000 | % | R'000 |
| Local Government Capacity | | | | | | | | | | |
| Building Grant: | | | | | | | | | | |
| Beaufort West | 2,000 | 195 | - | 2,195 | 2,195 | 100 | 2,195 | 2,195 | 100 | 1,006 |
| Berg River | - | 262 | - | 262 | 197 | 75 | 197 | 197 | 100 | 1,100 |
| Boland | - | - | - | - | - | - | - | - | - | 53 |
| Breede River | - | 851 | - | 851 | 850 | 100 | 850 | 850 | 100 | 1,000 |
| Breede Valley | - | 1,000 | - | 1,000 | 957 | 96 | 957 | 957 | 100 | 1,278 |
| Cape Agulhas | 1,000 | - | - | 1,000 | - | - | - | - | - | - |
| Cederberg | 1,500 | 805 | - | 2,305 | 848 | 37 | 848 | 848 | 100 | 1,790 |
| Central Karoo | - | - | - | - | - | - | - | - | - | 75 |
| Drakenstein | 2,500 | | - | 2,500 | 241 | 10 | 241 | 241 | 100 | 93 |
| Eden | - | 603 | - | 603 | 603 | 100 | 603 | 603 | 100 | 2,040 |
| Kannaland | 3,367 | 2,300 | - | 5,667 | 3,381 | 60 | 3,381 | 3,381 | 100 | 4,475 |
| Knysna | - | 219 | - | 219 | 219 | 100 | 219 | 219 | 100 | 219 |
| Laingsburg | 300 | 70 | - | 370 | 297 | 80 | 297 | 297 | 100 | 1,217 |
| Langeberg | - | 1,597 | - | 1,597 | 1,236 | 77 | 1,236 | 1,236 | 100 | 2,500 |
| Matzikama | - | 46 | - | 46 | 46 | 100 | 46 | 46 | 100 | 351 |
| Oudtshoorn | - | 143 | - | 143 | 142 | 99 | 142 | 142 | 100 | 337 |
| Overberg | - | - | - | - | - | - | - | - | - | 525 |
| Overstrand | - | 15 | - | 15 | - | - | - | - | - | 9 |
| Plettenberg/Bitou | - | 432 | - | 432 | 432 | 100 | 432 | 432 | 100 | 1,057 |
| Prince Albert | 200 | - | - | 200 | - | - | - | - | - | - |
| Saldanha Bay | - | 439 | - | 439 | 242 | 55 | 242 | 242 | 100 | 1,500 |
| Stellenbosch | - | 16 | - | 16 | 16 | 100 | 16 | 16 | 100 | 33 |
| Swellendam | - | 157 | - | 157 | 153 | 97 | 153 | 153 | 100 | 1,883 |
| Theewaterskloof | - | 170 | - | 170 | 121 | 71 | 121 | 121 | 100 | 1,000 |
| West Coast | - | - | - | - | - | - | - | - | - | 95 |
| Witzenberg | 3,000 | 2,386 | - | 5,386 | 2,837 | 53 | 2,837 | 2,837 | 100 | 6,297 |
| | 13,867 | 11,706 | - | 25,573 | 15,013 | 59 | 15,013 | 15,013 | 100 | 29,933 |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 1C STATEMENT OF OTHER TRANSFERS PAID TO MUNICIPALITIES

| | GRANT ALLOCATION | | | | TRA | NSFER | | SPENT | 2003/04 | |
|---------------------------|---|---------------------|----------------------|-----------------------------|-----------------------------|---|-------|-------|---|--|
| NAME OF MUNICIPALITY | Adjusted Appro- priation Act R'000 | Roll Overs R'000 | Adjustments R'000 | Total Available R'000 | Actual Transfer R'000 | % of Available Funds Transferred % | | | % of available funds spent by municipality % | Final Appro- priation Act R'000 |
| Project Preparation: | 1 | I | | | | | | | | 11 |
| Beaufort West | 130 | - | - | 130 | 130 | 100.0 | 130 | 130 | 100.0 | - |
| Berg River | 50 | - | - | 50 | 50 | 100.0 | 50 | 50 | 100.0 | 99 |
| Breede River | 135 | - | - | 135 | 135 | 100.0 | 135 | 135 | 100.0 | 20 |
| Breede Valley | - | - | - | - | - | - | - | - | - | 30 |
| Cape Agulhas | 100 | - | - | 100 | 110 | 110.0 | 110 | 110 | 100.0 | - |
| Cederberg | 50 | - | - | 50 | 50 | 100.0 | 50 | 50 | 100.0 | 100 |
| Central Karoo DM | 70 | - | - | 70 | 68 | 97.1 | 68 | 68 | 100.0 | - |
| Drakensteyn | 100 | - | - | 100 | 100 | 100.0 | 100 | 100 | 100.0 | - |
| George | 100 | - | - | 100 | 100 | 100.0 | 100 | 100 | 100.0 | - |
| Knysna | 50 | - | - | 50 | 50 | 100.0 | 50 | 50 | 100.0 | 30 |
| Langeberg | - | - | - | - | - | - | - | - | - | 70 |
| Matzikama | - | - | - | - | - | - | - | - | - | 70 |
| Mossel Bay | 50 | - | - | 50 | 50 | 100.0 | 50 | 50 | 100.0 | 80 |
| Oudtshoorn | 100 | - | - | 100 | 100 | 100.0 | 100 | 100 | 100.0 | 50 |
| Overstrand | 100 | - | - | 100 | 100 | 100.0 | 100 | 100 | 100.0 | 110 |
| Plettenberg/Bitou | 50 | - | - | 50 | 50 | 100.0 | 50 | 50 | 100.0 | 21 |
| Prince Albert | 45 | - | - | 45 | 45 | 100.0 | 45 | 45 | 100.0 | 90 |
| Saldanha Bay | - | - | - | - | - | - | - | - | - | 40 |
| Swartland | 50 | - | - | 50 | 42 | 84.0 | 42 | 42 | 100.0 | 26 |
| Swellendam | 125 | - | - | 125 | 125 | 100.0 | 125 | 125 | 100.0 | - |
| Theewaterskloof | 100 | - | - | 100 | 100 | 100.0 | 100 | 100 | 100.0 | 80 |
| Witzenberg | 95 | - | - | 95 | 95 | 100.0 | 95 | 95 | 100.0 | 34 |
| Fire-Fighting equipment | | | | | | | | | | |
| Eden | - | - | - | - | - | - | - | - | - | 500 |
| Overberg | - | - | - | - | - | - | - | - | - | 500 |
| Fire-fighting assistance: | | | | | | | | | | |
| City of Cape Town | 1,500 | - | - | 1,500 | 1,500 | 100.0 | 1,500 | 1,500 | 100.0 | 1,800 |
| | 3,000 | - | - | 3,000 | 3,000 | | 3,000 | 3,000 | | 3,750 |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 1D TRANSFERS TO MUNICIPALITIES

| | 7 | TRANSFER AL | LOCATION | TRAN | 2003/04 | | |
|-------------------------------|----------------------------------|-------------|-------------|--------------------|--------------------|---|-------------------------------|
| AGENCY/ACCOUNT | Adjusted Appropriation Act | Roll Overs | Adjustments | Total Available | Actual Transfer | % of Available Funds Transferred | Final Appropriation Act |
| | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 |
| City of Cape Town: | - | - | - | - | - | - | - |
| Regional Service Council Levy | 79 | - | - | 79 | 54 | 68.4 | 39 |
| Vehicle Licence | 1 | - | - | 1 | 1 | 100.0 | 1 |
| | 80 | - | - | 80 | 55 | 68.8 | 40 |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 1E STATEMENT OF TRANSFERS TO NON-PROFIT INSTITUTIONS

| | TRANSFER ALLOCATION | | | EXPENDITURE | | 2003/04 | |
|-------------------------|----------------------------------|------------|-------------|--------------------|--------------------|---|-------------------------------|
| NON PROFIT ORGANISATION | Adjusted Appropriation Act | Roll Overs | Adjustments | Total Available | Actual Transfer | % of Available Funds Transferred | Final Appropriation Act |
| | R'000 | R'000 | R'000 | R'000 | R'000 | % | R'000 |
| Transfers | | | | | | | |
| Lifesaving SA | 200 | - | - | 200 | 200 | 100.0 | 200 |
| | 200 | - | - | 200 | 200 | 100.0 | 200 |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 2 STATEMENT OF FINANCIAL GUARANTEES ISSUED AS AT 31 MARCH 2005 - LOCAL

| Guarantor institution | Guarantee in respect of | Original guaranteed capital amount | Opening Balance 1 April 2004 | Guarantees issued during the year | Guarantees released during the year | Guaranteed interest outstanding as at 31 March 2005 | Closing Balance 31 March 2005 | Realised losses i.r.o. claims paid out |
|-----------------------|-------------------------|---|------------------------------------|--|--|---|-------------------------------------|---|
| | | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 | R'000 |
| | Housing | | | | | | | |
| ABSA | | 98 | 98 | - | 23 | - | 75 | - |
| First Rand Bank | | 26 | 26 | - | 26 | - | - | - |
| Nedbank | | 36 | 36 | - | - | - | 36 | - |
| Saambou Bank (FNB) | | 13 | 13 | - | - | - | 13 | - |
| Standard Bank | | 40 | 40 | - | 40 | - | - | - |
| Old Mutual Bank | | - | - | 14 | 14 | - | - | - |
| | Total | 213 | 213 | 14 | 103 | - | 124 | - |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 3A PHYSICAL ASSET MOVEMENT SCHEDULE AS AT 31 MARCH 2005

| | Additions R'000 | Disposals R'000 | Transfers in R'000 | Transfers Out R'000 |
|--------------------------------|--------------------|--------------------|--------------------------|------------------------|
| MACHINERY AND EQUIPMENT | 1,446 | - | - | - |
| Computer equipment | 844 | - | - | - |
| Furniture and office equipment | 172 | - | - | - |
| Other machinery and equipment | 44 | - | - | - |
| Transport assets | 386 | - | - | - |
| | 1,446 | - | - | - |

PHYSICAL ASSET MOVEMENT SCHEDULE AS AT 31 MARCH 2004

| | Additions R'000 | Disposals R'000 | Transfers in R'000 | Transfers Out R'000 |
|--------------------------------|--------------------|--------------------|-----------------------|------------------------|
| MACHINERY AND EQUIPMENT | 991 | - | - | - |
| Computer equipment | 504 | - | - | - |
| Furniture and office equipment | 74 | - | - | - |
| Other machinery and equipment | 24 | - | - | - |
| Transport assets | 389 | - | - | - |
| | 991 | - | - | - |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 3B

SOFTWARE AND OTHER INTANGIBLE ASSET MOVEMENT SCHEDULE AS AT 31 MARCH 2005

| | Additions R'000 | Disposals R'000 | Transfers In R'000 | Transfers Out R'000 |
|-------------------|--------------------|--------------------|-----------------------|------------------------|
| Computer software | 10 | - | - | - |
| | 10 | - | - | - |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 4 INTER-DEPARTMENTAL RECEIVABLES

| | Conf | irmed balance outstanding | | | |
|------------------------------|------------|------------------------------|------------|------------|--|
| GOVERNMENT ENTITY | 31/03/2005 | 31/03/2004 | 31/03/2005 | 31/03/2004 | |
| | R'000 | R'000 | R'000 | R'000 | |
| Current | | | | | |
| Department of Housing (PGWC) | - | - | 73 | 6 | |
| | - | - | 73 | 6 | |

ANNEXURES TO THE ANNUAL FINANCIAL STATEMENTS for the year ended 31 March 2005

ANNEXURE 5 INTER-DEPARTMENTAL PAYABLES

| | Confir | med balance outstanding | | ned balance outstanding |
|---|------------|----------------------------|------------|----------------------------|
| GOVERNMENT ENTITY | 31/03/2005 | 31/03/2004 | 31/03/2005 | 31/03/2004 |
| | R'000 | R'000 | R'000 | R'000 |
| Amounts included in Statement of financial position | - | | | |
| Current | | | | |
| Department of Housing (PGWC) | 15 | 15 | | |
| Total | 15 | 15 | | |
| Amounts not included in Statement of financial position Current | | | | |
| Department of Housing (PGWC) | 372 | | | |
| Department of Transport & Public Works (PGWC) | 88 | | | |
| Department of Social Services & Poverty Alleviation | | | | |
| (PGWC) | 14 | | | |
| South African Police Service | | | 3 | |
| Department of Public Transport, Roads & Works | 1 | | | |
| Total | 475 | | 3 | |

PART 5

Human Resource Management

Oversight Report

The statistics and information published in this part of the annual report are required in terms of Chapter 1, Part III J.3 of the Public Service Regulations, 2001 and have been prescribed by the Minister for the Public Service and Administration for all departments within the Public Service.

The statistical tables provide high-level information on key human resource issues. The information aims to empower legislatures, the media, and the public and other key stakeholders to monitor whether departments:-

- Are exercising the powers granted under Public Service and Public Finance legislation in a responsible manner,
- Are achieving national transformation priorities established by the Cabinet, for example, affirmative action.

Annual reports are produced after the end of the financial year. This is aimed at strengthening the accountability of departments to key stakeholders.

The tables in this report are revised on a regular basis by the Department of Public Service and Administration (DPSA). If you wish to see additional information included in this report, please send suggestions (with a clear motivation) to:-

The Director-General Department of Public Service and Administration <u>ATTENTION</u>: Public Service Information Unit P.O. Box 916, Pretoria, 0001 <u>psiu@dpsa.gov.za</u> fax: (012) 314-7020

1. Service Delivery

Table 1.1 - Main services provided and standards

| Main services | Actual customers | Potential customers | Standard of service | Actual achievement against standards |
|--|-------------------|------------------------|---------------------|--------------------------------------|
| Advisory service on the application of local govern- ment legislation | 30 Municipalities | N/A | Successful | 100% |
| Support in respect of the implement- tation of manage- ment support programmes | 19 Municipalities | 30 Municipalities | Successful | 100% |
| Promoting deve- lopmental local government | 30 Municipalities | N/A | Successful | 100% |
| Promoting provin- cial disaster Management | 30 Municipalities | N/A | Successful | 100% |
| Technical support in respect of physical municipal infrastructure provision | 30 Municipalities | N/A | Successful | 100% |

Table 1.2 - Consultation arrangements with customers

| Type of arrangement | Actual customers | Potential customers | Actual achievement against standards |
|---|---|--|--------------------------------------|
| Formal: Provincial Advisory Forum Provincial Advisory Forum (Technical) District Advisory forums WECLOGO MINMEC MINMEC (Technical) | Municipalities, professional institutions and NGO's | Limited to municipalities, professional institutions and NGO's | 100% |
| Informal: Regional Associations of Senior Municipal Managers Institute of Municipal Finance Officers (IMFO) Institute of Municipal Engineers of South Africa (IMESA) | Municipalities, professional institutions and NGO's | Limited to municipalities, professional institutions and NGO's | 100% |

Table 1.3- Service delivery access strategy

| Access strategy | Actual achievements |
|-----------------------|---|
| Departmental Website | |
| Fora: PAF and PAFTECH | Quarterly meetings of both forums |
| Provincial Gazettes | All official notices were published in the three official languages |
| Pamphlets | Various pamphlets were distributed to municipalities as well as to the regional IMFO Conference in March 2004 |

Guideline documents

Table 1.4 - Service information tool

| Types of information tool | Actual achievements |
|-----------------------------|-------------------------------|
| Annual Strategic Plan | Made available to all clients |
| Annual Budget Statement | Made available to all clients |
| Departmental Website | All clients have access |
| Annual report | Made available to all clients |
| Annual Financial statements | Made available to all clients |
| | |

Table 1.5 - Complaints mechanism

| Complaints Mechanism | |
|---|--|
| | Actual achievements |
| Open door policy at Ministry and Department | Numerous written and telephonic complaints from members of the public regarding their municipalities were successfully dealt with. |

2. Expenditure

The following tables summarise final audited expenditure by programme and by salary bands.

TABLE 2.1 – Personnel costs by programme for the period 1 April 2004 to 31 March 2005

| Programme | Total Expenditure (R'000) | Personnel Expenditure (R'000) | Training Expenditure (R'000) | Professiona I and Special Services (R'000) | Personnel cost as a percent of total expenditure | Average personnel cost per employee (R'000) |
|--|---------------------------------|-------------------------------------|------------------------------------|--|--|---|
| 1 - Administration | 17,505 | 10,290 | 142 | 1,064 | 58.8 | 130 |
| 2 - Local Governance | 40,105 | 9,419 | - | 11,420 | 23.5 | 196 |
| 3 - Integrated Development and Planning | 7,809 | 2,874 | - | 3,208 | 36.8 | 7 |
| Total | 65,419 | * 22,583 | 142 | 15,692 | 34.5 | 44 |

* As per PERSAL

TABLE 2.2 – Personnel costs by salary bands for the period 1 April 2004 to 31 March 2005

| Salary Band | Personnel Expenditure (R'000) | % of total personnel cost | Average personnel cost per employee (R'000) | Number of Employees as at 31 March 2005 |
|--|-------------------------------------|------------------------------|---|---|
| Lower skilled (Levels 1-2) | 689 | 3.1 | 2 | 390 |
| Skilled (Levels 3-5) | 1,338 | 5.9 | 50 | 27 |
| Highly skilled production (Levels 6-8) | 6,454 | 28.6 | 129 | 50 |
| Highly skilled supervision (Levels 9-12) | 10,041 | 44.5 | 287 | 35 |
| Senior management (Levels 13-15) | 4,061 | 18.0 | 312 | 13 |
| Total | * 22,583 | 100 | 44 | #515 |

* As per PERSAL

The total of 515 employees as at 31 March 2005 includes 384 community development workers appointed periodically for a period of one year.

The following tables provide a summary per programme and salary bands, of expenditure incurred as a result of salaries, overtime, homeowner's allowance and medical assistance.

The cost excludes periodical payments, bonus, pension, acting and supervisory allowances, Regional Service Council levies and subsistence and travelling expenditures.

TABLE 2.3 – Salaries, Overtime, Home Owners Allowance and Medical Assistance by programme for the period 1 April 2004 to 31 March 2005

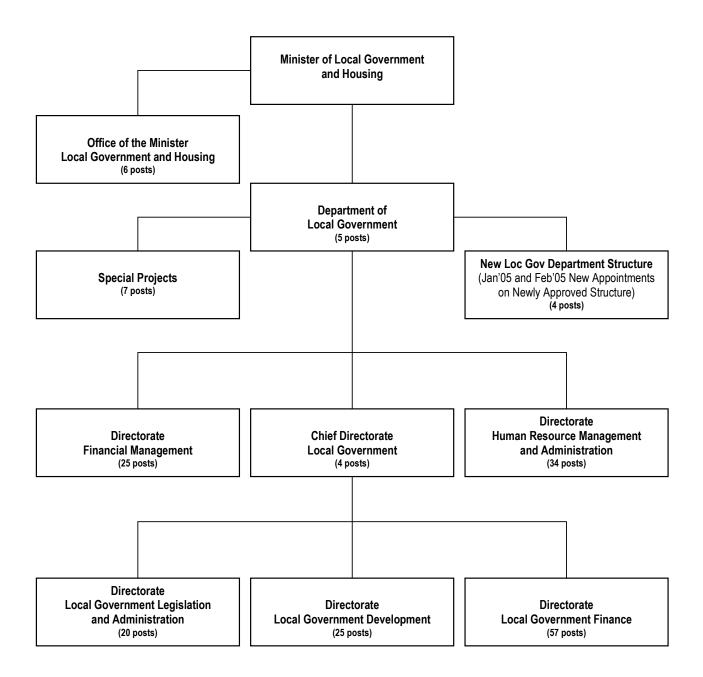
| Programme | Sala | aries | Ove | rtime | | Owners ce (HOA) | Medical A | ssistance |
|---|-------------------|---|-------------------|---|-------------------|--|-------------------|--|
| | Amount (R'000) | Salaries as a % of personne I cost | Amount (R'000) | Overtime as a % of personne I cost | Amount (R'000) | HOA as a % of personne I cost | Amount (R'000) | Medical Assistan ce as a % of personne I cost |
| 1 - Administration | 6,915 | 30.6 | 55 | 0.2 | 95 | 0.4 | 396 | 1.8 |
| 2 - Local Governance | 6,511 | 28.8 | - | - | 146 | 0.6 | 434 | 1.9 |
| 3 – Integrated Development and Planning | 1,624 | 7.2 | - | - | 19 | 0.1 | 101 | 0.4 |
| Total | 15,050 | 66.6 | 55 | 0.2 | 260 | 1.2 | 931 | 4.1 |

TABLE 2.4 – Salaries, Overtime, Home Owners Allowance and Medical Assistance by salary bands for the period 1 April 2004 to 31 March 2005

| Salary Band | Sala | ries | Ove | Overtime Home Owners Allowance (HOA | | | Medical Assistance | |
|--|-------------------|--|-------------------|--|-------------------|--|--------------------|--|
| | Amount (R'000) | Salaries as a % of personn el cost | Amount (R'000) | Overtime as a % of personn el cost | Amount (R'000) | HOA as a % of personn el cost | Amount (R'000) | Medical Assistan ce as a % of personn el cost |
| Lower skilled (Levels 1-2) | 212 | 0.9 | - | - | 8 | - | 29 | 0.1 |
| Skilled (Levels 3-5) | 951 | 4.2 | 24 | 0.1 | 20 | 0.1 | 71 | 0.3 |
| Highly skilled production (Levels 6-8) | 4,523 | 20 | 19 | 0.1 | 121 | 0.5 | 383 | 1.7 |
| Highly skilled supervision (Levels 9-12) | 7,137 | 31.6 | 12 | 0.1 | 111 | 0.5 | 448 | 2 |
| Senior management (Levels 13-15) | 2,227 | 9.9 | - | - | - | - | - | - |
| Total | 15,050 | 66.6 | 55 | 0.2 | 260 | 1.2 | 931 | 4.1 |

3. Employment and Vacancies

The organogram indicates the macro structure of the Department of Local Government and the approved posts as at 31 March 2005.



The following tables summarise the number of posts on the establishment, the number of employees, the vacancy rate and staff that are additional to the establishment. This information is presented in terms of three key variables:- programme, salary band and critical occupations. The Department has identified critical occupations that need to be monitored.

| Programme | Number | of posts | Number of | posts filled | Vacancy Rate | Number of posts filled |
|--|---------------------------------|---|---|--|-----------------|--|
| | Number of permanent posts | * Number of approved contract posts | Number of posts filled with permanent employees | Number of posts filled with contract appoint- ments | | additional to the establish- ment |
| 1 - Administration | 78 | 7 | 59 | 4 | 25.9 | 11 |
| 2 - Local Governance | 88 | - | 46 | - | 47.7 | - |
| 3 - Integrated Development and Planning | 14 | - | 10 | - | 28.6 | 1 |
| | 180 | 7 | 115 | 4 | | |
| Total | 18 | 37 | 11 | 19 | 36.4 | 12 |

| TABLE 3.1 - | - Employment and va | cancies by programme as | s at 31 March 2005 |
|--------------------|---------------------|-------------------------|--------------------|
|--------------------|---------------------|-------------------------|--------------------|

- A total of seven (7) contract posts were established within the reporting period for approximately 2 years, to manage Presidential Projects in the province namely: Project Consolidate and the Community Development Workers Programme. Only four (4) officials were appointed in the said posts, as reflected in the column "Number of posts filled with contract appointments".
- 2. Twelve (12) posts were filled additional to the establishment -
 - The Department made use of six (6) contract appointees to assist line managers and support components in concluding work that was a once off project, which had a definite start and end date.
 - Six (6) personnel members were appointed on contract to render a supportive function as a result of "Restructuring" within the department.

| Salary Band | Number | of posts | Number of | posts filled | Vacancy Rate | Number of posts filled | |
|---|---------------------------------|---------------------------------------|---|--|-----------------|--|--|
| | Number of permanent posts | Number of approved contract po: | Number of posts filled with permanent employees | Number of posts filled with contract appoint- ments | | additional to the establish- ment | |
| Lower skilled (Levels 1-2) | 19 | - | 3 | - | 84.2 | 3 | |
| Skilled (Levels 3-5) | 25 | 2 | 19 | 2 | 22.2 | 6 | |
| Highly skilled production (Levels 6-8) | 76 | - | 47 | - | 38.2 | 3 | |
| Highly skilled supervision (Levels 9- 12) | 48 | 3 | 34 | - | 33.3 | - | |
| Senior management (Levels 13-15) | 12 | 2 | 12 | 2 | - | - | |
| | 180 | 7 | 115 | 4 | | | |
| Total | 18 | 37 | 11 | 19 | 36.4 | 12 | |

TABLE 3.2 – Employment and vacancies by salary bands as at 31 March 2005

- 1. A total of seven (7) contract posts were established within the reporting period for approximately 2 years, to manage Presidential Projects in the province namely: Project Consolidate and the Community Development Workers Programme. Only four (4) officials were appointed in the said posts, as reflected in the column "Number of posts filled with contract appointments".
- 2. Twelve (12) posts were filled additional to the establishment -
 - The Department made use of six (6) contract appointees to assist line managers and support components in concluding work that was a once off project, which had a definite start and end date.
 - Six (6) personnel members were appointed on contract to render a supportive function as a result of "Restructuring" within the department.

| Critical Occupation | Number | of posts | Number of | posts filled | Vacancy Rate | Number of posts filled |
|---------------------|---------------------------------|--|---|--|-----------------|--|
| | Number of permanent posts | Number of approved contract posts | Number of posts fillec with permanent employees | Number of posts filled with contract appoint- ments | | additional to the establish- ment |
| PERSAL Controller | 1 | - | 1 | - | - | - |
| Planner | 3 | - | 1 | - | 66.7 | - |
| Engineer | 5 | - | 5 | - | - | - |
| Project Manager | - | 2 | - | 2 | - | - |
| Director | 8 | - | 8 | - | - | - |
| Chief Director | 2 | - | 2 | - | - | - |
| | 19 | 2 | 17 | 2 | | |
| Total | 2 | 1 | 1 | 9 | 9.5 | - |

TABLE 3.3 – Employment and vacancies by critical occupation as at 31 March 2005

4. Job Evaluation

The following table summarises the number of jobs that were evaluated during the reporting period under review. The table also provides statistics on the number of posts that were upgraded or downgraded.

| Salary Band | Number of posts | Number of Jobs | % of posts | Posts U | pgraded | Posts downgraded | |
|---|--------------------|-------------------|---------------------------------|---------|----------------------|------------------|----------------------|
| | | Evaluated | evaluated by salary bands | Number | % of posts evaluated | Number | % of posts evaluated |
| Lower skilled (Levels 1-2) | 19 | - | - | - | - | - | - |
| Skilled (Levels 3-5) | 27 | 6 | 22.2 | 5 | 83.3 | - | - |
| Highly skilled production (Levels 6-8) | 76 | 2 | 2.6 | 2 | 100 | | |
| Highly skilled supervision (Levels 9-12) | 52 | 1 | 1.9 | - | - | - | - |
| Senior Management Service Band A (Level 13) | 10 | 8 | 80 | - | - | - | - |
| Senior Management Service Band B (Level 14) | 2 | 2 | 100 | - | - | - | - |
| Senior Management Service Band C (Level 15) | 1 | - | - | - | - | - | - |
| Total | 187 | 19 | 10.2 | 7 | 36.8 | - | - |

TABLE 4.1 – Job Evaluation for the period 1 April 2004 to 31 March 2005

The majority of posts on the current establishment were not exposed to job evaluation processes, except for those which had to be advertised and filled urgently (priority posts). The department is in the process of "Restructuring" and was it decided that all proposed posts on the newly approved establishment of the Department must be submitted for job evaluation purposes before it be filled.

The following table provides a summary of the number of employees whose salary positions were upgraded due to their posts being upgraded.

TABLE 4.2 – Profile of employees whose salary positions were upgraded due to their posts being upgraded for the period 1 April 2004 to 31 March 2005

| Beneficiaries | African | Indian | Coloured | White | Total |
|-----------------------------|---------|--------|----------|-------|-------|
| Female | 3 | - | 2 | - | 5 |
| Male | 1 | - | 1 | - | 2 |
| Total | 4 | - | 3 | - | 7 |
| Employees with a disability | | | | | Nil |

The following table summarises the number of cases where remuneration levels exceeded the grade determined by Job Evaluation. Reasons for the deviation are provided in each case.

TABLE 4.3 – Profile of employees per occupational classification whose salary level exceeded the grade determined by Job Evaluation for the period 1 April 2004 to 31 March 2005

| Occupation | Number of employees | Job evaluation level | Remuneration level | Reason for deviation |
|------------|------------------------|-------------------------|-----------------------|-------------------------|
| None | - | - | - | - |
| Total | - | - | - | |

Nil

Percentage of total employment (289)

TABLE 4.4 – Profile of employees per race and gender whose salary level exceed the grade determined by job evaluation for the period 1 April 2004 to 31 March 2005

| Beneficiaries | African | Indian | Coloured | White | Total |
|-----------------------------|---------|--------|----------|-------|-------|
| Female | - | - | - | - | - |
| Male | - | - | - | - | - |
| Total | - | - | - | - | Nil |
| Employees with a disability | | | | | Nil |

5. Employment Changes

The following tables provide a summary of turnover rates by salary band and by critical occupation.

Appointments refer to applicants appointed from outside the government service. Transfers refer to employees who moved from one department to another – be it into this department or out of this department. Terminations refer to employees who left the government service. The figures include contract appointments.

| Salary Band | Number of employees per band | Transfer | nents and s into the tment | Terminat Transfers depar | Turnover rate | |
|--|------------------------------------|---|-------------------------------------|---|---------------------------------------|-------|
| | as on 1 April 2004 | Appointme nts into the department | Transfers into the department | Termination s out of the department | Transfers out of the department | |
| Lower skilled (Levels 1-2) | 9 | 5 | - | 14 | - | 155.6 |
| Skilled (Levels 3-5) | 15 | 11 | 4 | - | 3 | 20 |
| Highly skilled production (Levels 6-8) | 45 | 5 | 7 | 5 | 1 | 13.3 |
| Highly skilled supervision (Levels 9-12) | 33 | 6 | 4 | 8 | - | 24.2 |
| Senior Management Service Band A (Level 13) | 5 | 4 | - | - | - | 0 |
| Senior Management Service Band B (Level 14) | 1 | 1 | - | - | - | 0 |
| Senior Management Service Band C (Level 15) | 1 | 1 | - | 1 | - | 100 |
| | | 33 | 15 | 28 | 4 | |
| Total | 109 | 48 | | 32 | | |

The total of 48 appointments includes 25 short-term contract appointments. Some of the contract appointees had a discontinuity in their service, which resulted in 25 contract appointments.

The total of 32 terminations includes 22 contract expiries.

TABLE 5.2 – Annual turnover rates by critical occupation for the period 1 April 2004 to 31 March 2005

| Salary Band | Number of employees per band | Transfer | nents and s into the tment | Terminat Transfers depar | Turnover rate | |
|-------------------|------------------------------------|---|-------------------------------------|---|---------------------------------------|-----|
| | as on 1 April 2004 | Appointme nts into the department | Transfers into the department | Termination s out of the department | Transfers out of the department | |
| PERSAL Controller | 1 | - | - | - | - | - |
| Planner | 1 | - | - | 1 | - | 100 |
| Engineer | 5 | - | - | - | - | - |
| Project Manager | 0 | 2 | - | - | - | • |
| Director | 5 | 2 | - | - | - | - |
| Chief Director | 1 | 1 | | - | - | - |
| | | 5 | - | - | - | |
| Total | 13 | 5 | | 1 | 7.7 | |

TABLE 5.3 – Reasons why staff left the department for the period 1 April 2004 to 31 March 2005

| Termination Type | Number | % of total |
|---|--------------------------------------|------------|
| Death | 1 | 3.1 |
| Resignation | 7 | 21.9 |
| Expiry of contract | 18 | 56.3 |
| Dismissal – operational changes | - | - |
| Dismissal – misconduct | - | - |
| Dismissal – inefficiency | - | - |
| Discharged due to ill-health | 1 | 3.1 |
| Retirement | - | - |
| Transfers to other Public Service Departments | 4 | 12.5 |
| Others (Severance Packages Res 7/2002) | 1 | 3.1 |
| Total | 32 | 100 |
| Total number of employees who left (32) | as a % of the total employment (109) | 29.4 |

The following are the reasons for resignations for the period 1 April 2004 to 31 March 2005

| Termination Type | Reason for Termination of Service | Number of Events |
|------------------|--|------------------|
| Resignations | Better remunerationOther occupation | 1 6 |
| Total | | 7 |

This section provides information on the different age groups with regard to personnel who retired from service for the period **1 April 2004 to 31 March 2005**

| Termination Type | Ages 55 - 59 | Ages 60 - 64 | Age 65 |
|------------------|--------------|--------------|--------|
| Retirements | - | - | - |
| Total | Nil | | |

TABLE 5.4 – Promotions by critical occupation for the period 1 April 2004 to 31 March 2005

| Critical Occupation | Employees as at 1 April 2004 | Promotions to another salary level | Salary level promotions as a % of employees by occupation | Progressions to another notch within a salary level | Notch progressions as a % of employees by occupation |
|---------------------|------------------------------------|--|---|--|--|
| PERSAL Controller | 1 | - | - | - | - |
| Planner | 1 | - | | - | - |
| Engineer | 5 | - | | 5 | 100 |
| Project Manager | 0 | - | - | - | - |
| Director | 5 | - | - | - | - |
| Chief Director | 1 | - | - | - | - |
| Total | 7 | - | - | 5 | 38.5 |
| | | | | | |

TABLE 5.5 – Promotions by salary band for the period 1 April 2004 to 31 March 2005

| Salary Band | Employees as at 1 April 2004 | Promotions to another salary level | Salary bands promotions as a % of employees by salary level | Progressions to another notch within a salary level | Notch progressions as a % of employees by salary band |
|---|------------------------------------|--|---|--|---|
| Lower skilled (Levels 1-2) | 9 | - | - | 3 | 33.3 |
| Skilled (Levels 3-5) | 15 | 2 | 13.3 | 5 | 33.3 |
| Highly skilled production (Levels 6-8) | 45 | 2 | 4.4 | 32 | 71.1 |
| Highly skilled supervision (Levels 9-12) | 33 | 1 | 3 | 25 | 75.8 |
| Senior management (Levels 13-15) | 7 | - | - | - | - |
| Total | 109 | 5 | 4.6 | 65 | 59.6 |

6. Employment Equity

The definition of **SASCO** as indicated in the table: The South African Classifications of Occupations

| TABLE 6.1 – Total number of employees (including employees with disabilities) in each | of the |
|---|--------|
| following occupational categories as at 31 March 2005 | |

| Occupational Category (SASCO) | Male | | | | Female | | | | Total |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Legislators, senior officials and managers | 1 | 3 | - | 2 | - | 2 | 1 | 3 | 12 |
| Professionals | 2 | 5 | - | 6 | 1 | 4 | - | - | 18 |
| Technicians and associate professionals | 3 | 7 | - | 12 | - | 10 | | 5 | 37 |
| Clerks | 2 | 7 | - | 4 | 5 | 13 | - | 13 | 44 |
| Service and sales workers | - | - | - | - | - | - | - | - | - |
| Skilled agricultural and fishery workers | - | - | - | - | - | - | - | - | - |
| Craft and related trades workers | - | - | - | 1 | - | - | - | - | 1 |
| Plant and machine operators and assemblers | - | 1 | - | - | - | - | - | - | 1 |
| Elementary occupations | - | - | - | - | - | 2 | - | - | 2 |
| TOTAL PERMANENT | 8 | 23 | - | 25 | 6 | 31 | 1 | 21 | 115 |
| Not correctly placed / Excess personnel | | | | | | | | - | - |
| Contract Personnel | 1 | 2 | - | 1 | 2 | 10 | - | - | 16 |
| | 9 | 25 | - | 26 | 8 | 41 | 1 | 21 | |
| GRAND TOTAL | | 60 |) | | | 71 | | | 131 |
| Employees with disabilities | - | - | - | 1 | - | 1 | - | - | 2 |

TABLE 6.2 – Total number of employees (including employees with disabilities) in each of the following occupational bands as at 31 March 2005

| Occupational Band | | Mal | e | | | Total | | | |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-----|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Top Management (Salary levels 14 – 15) | - | 1 | - | 1 | - | 1 | - | - | 3 |
| Senior Management (Salary level 13) | 1 | 2 | - | 1 | - | 1 | 1 | 3 | 9 |
| Professionally qualified and experienced specialists and middle management (Salary Levels 11 – 12) | - | 6 | - | 10 | - | 1 | | 1 | 18 |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents (Salary levels 8 – 10) | 3 | 5 | - | 9 | 1 | 10 | - | 3 | 31 |
| Semi-skilled and discretionary decision making (Salary levels 4 – 7) | 4 | 6 | - | 4 | 5 | 14 | - | 13 | 46 |
| Unskilled and defined decision making (Salary levels 1 – 3) | - | 3 | - | - | - | 4 | - | 1 | 8 |
| TOTAL PERMANENT | 8 | 23 | - | 25 | 6 | 31 | 1 | 21 | 115 |
| Not correctly placed / Excess personnel | - | - | - | - | - | - | - | - | - |
| Contract Personnel | 1 | 2 | - | 1 | 2 | 10 | - | - | 16 |
| | 9 | 25 | - | 26 | 8 | 41 | 1 | 21 | |
| GRAND TOTAL | | 60 |) | | | 71 | | | 131 |
| Employees with disabilities | - | - | - | 1 | - | 1 | - | - | 2 |

TABLE 6.3 – Recruitment (Appointments) for the period 1 April 2004 to 31 March 2005

"Recruitments" reflect those positions, which were filled from applications from outside the Government Service. Therefore transfers into the Department were indicated separately.

| Occupational Band | | Mal | e | | Female | | | | Total |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Top Management (Salary levels 14 – 15) | - | 1 | - | - | - | 1 | - | - | 2 |
| Senior Management (Salary level 13) | 1 | - | - | - | - | - | - | 1 | 2 |
| Professionally qualified and experienced specialists and middle management (Salary Levels 11 – 12) | - | - | - | - | - | - | - | - | - |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents (Salary levels 8 – 10) | - | 1 | 1 | - | - | - | - | - | 2 |
| Semi-skilled and discretionary decision making (Salary levels 4 – 7) | - | - | - | - | 2 | - | - | - | 2 |
| Unskilled and defined decision making (Salary levels 1 – 3) | - | - | - | - | - | - | - | - | - |
| TOTAL | 1 | 2 | 1 | - | 2 | 1 | - | 1 | 8 |
| Transfers into the Department | 3 | 4 | - | - | 1 | 6 | - | 1 | 15 |
| Contract appointments | 3 | 2 | - | 2 | 4 | 12 | 1 | 1 | 25 |
| | 7 | 8 | 1 | 2 | 7 | 19 | 1 | 3 | |
| GRAND TOTAL | | 18 | 5 | | | 30 | | | 48 |
| Employees with disabilities | - | - | - | | - | 1 | - | - | 1 |

The total of 48 appointments includes 25 short-term contract appointments. Some of the contract appointees had a discontinuity in their service, which resulted in 25 contract appointments.

TABLE 6.4 – Promotions for the period 1 April 2004 to 31 March 2005

"Promotions" reflect those positions, which were filled from within the Department

| Occupational Band | | Mal | е | | Female | | | | Total |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Top Management (Salary levels 14 – 15) | - | - | - | - | - | - | - | - | - |
| Senior Management (Salary level 13) | - | - | - | - | - | - | - | - | - |
| Professionally qualified and experienced specialists and middle management (Salary Levels 11 – 12) | - | - | - | - | - | - | - | - | - |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents (Salary levels 8 – 10) | 1 | 1 | - | - | | 1 | - | - | 3 |
| Semi-skilled and discretionary decision making (Salary levels 4 – 7) | 1 | - | - | - | - | 1 | - | - | 2 |
| Unskilled and defined decision making (Salary levels 1 – 3) | - | - | - | - | - | - | - | - | |
| | 2 | 1 | - | - | - | 2 | - | - | |
| GRAND TOTAL | | 3 | | | | 2 | | | 5 |
| Employees with disabilities | - | - | - | - | - | - | - | - | - |

TABLE 6.5 – Terminations for the period 1 April 2004 to 31 March 2005

"Terminations" reflect those positions, which were vacated by employees who left the Government Service. Therefore transfers to another Department were indicated separately.

| Occupational Band | | Male | | | | Fema | ale | | Total |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| Top Management (Salary levels 14 – 15) | - | - | - | 1 | - | - | - | - | 1 |
| Senior Management (Salary level 13) | - | - | - | - | - | - | - | - | - |
| Professionally qualified and experienced specialists and middle management (Salary Levels 11 – 12) | - | - | - | - | - | - | - | 1 | 1 |
| Skilled technical and academically qualified workers, junior management, supervisors, foremen and superintendents (Salary levels 8 – 10) | - | - | 1 | 1 | - | - | - | - | 2 |
| Semi-skilled and discretionary decision making (Salary levels 4 – 7) | - | - | - | - | 1 | - | - | 1 | 2 |
| Unskilled and defined decision making (Salary levels 1 – 3) | - | - | - | - | - | - | - | - | - |
| TOTAL | - | - | 1 | 2 | 1 | - | - | 2 | 6 |
| Transfers out of the Department | 1 | 1 | - | - | 1 | 1 | - | - | 4 |
| Contract Expiries | 3 | 3 | - | 4 | 6 | 6 | - | - | 22 |
| | 4 | 4 | 1 | 6 | 8 | 7 | - | 2 | |
| GRAND TOTAL | | 15 | | | | 17 | | | 32 |
| Employees with disabilities | - | - | - | | - | - | - | - | • |

The total of 32 terminations includes 22 contract expiries. Some of the contract appointees had a discontinuity in their service, which resulted in 22 contract expiries.

TABLE 6.6 – Disciplinary action for the period 1 April 2004 to 31 March 2005

| Disciplinary Action | | Male | | | | Female | | | |
|---------------------|---------|----------|--------|-------|---------|----------|--------|-------|--|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | |
| | - | 2 | - | - | - | 1 | - | - | |
| GRAND TOTAL | | 2 | | | | 1 | | | |

TABLE 6.7 – Skills development for the period 1 April 2004 to 31 March 2005

| Occupational Category | | Ma | le | | | Fema | ale | | Total |
|--|---------|----------|--------|-------|---------|----------|--------|-------|-------|
| | African | Coloured | Indian | White | African | Coloured | Indian | White | I |
| Legislators, senior officials and managers | - | 2 | - | 2 | - | - | - | - | 4 |
| Professionals | 2 | 3 | - | 8 | - | 2 | - | - | 15 |
| Technicians and associate professionals | 4 | 6 | 1 | 11 | - | 12 | - | 4 | 38 |
| Clerks | 3 | 6 | - | 2 | 3 | 12 | - | 11 | 37 |
| Service and sales workers | - | - | - | - | - | - | | - | - |
| Skilled agricultural and fishery workers | - | - | - | - | - | - | - | - | - |
| Craft and related trades workers | - | - | - | 1 | - | - | - | - | 1 |
| Plant and machine operators and assemblers | - | 1 | - | - | - | - | - | - | 1 |
| Elementary occupations | - | - | - | - | - | 2 | - | - | 2 |
| TOTAL | 9 | 18 | 1 | 24 | 3 | 28 | - | 15 | |
| PERMANENT | 52 | | | | 46 | | | | 98 |
| Employees with disabilities | - | • | - | 1 | - | - | - | - | 1 |

"Skills development" reflects the total number of officials trained in one or more of the various programmes and other short courses, as well as those that underwent training as provided by external providers.

7. Performance Rewards

The Department granted the following performance rewards. These performance rewards allocated to personnel were approved in the previous reporting period, but processed on PERSAL in the current reporting period and reflects in the current reporting period's budget. The information is presented in terms of race, gender, and disability, salary bands and critical occupations.

| TABLE 7.1 – Performance Rewards by race, | gender, and disability for | or the period 1 April 2004 to |
|--|----------------------------|-------------------------------|
| 31 March 2005 | | |

| Gender and Race Distribution | | Beneficiary Profile | e | Co | ost |
|---------------------------------|-------------------------|---|-------------------------|-----------------|---|
| | Number of beneficiaries | Total number of employees as at 31 March 2005 in group | % of total within group | Cost (R'000) | Average cost per employee (R'000) |
| African | 1 | 13 | 0.9 | 7 | 7 |
| Male | - | 7 | - | - | - |
| Female | 1 | 6 | 0.9 | 7 | 7 |
| Coloured | 12 | 53 | 10.8 | 106 | 9 |
| Male | 7 | 23 | 6.3 | 63 | 9 |
| Female | 5 | 30 | 4.5 | 43 | 9 |
| Indian | - | - | - | - | - |
| Male | - | - | - | - | - |
| Female | - | - | - | - | - |
| White | 15 | 45 | 13.5 | 280 | 19 |
| Male | 6 | 25 | 5.4 | 173 | 29 |
| Female | 9 | 20 | 8.1 | 107 | 12 |
| Employees with a disability | - | 2 | 1.8 | - | - |
| Total | 28 | 111 | 25.2 | *393 | 14 |

* As per PERSAL

Officials appointed on a contract basis do not qualify for performance rewards and are therefore not included in the above statistics.

The expenditure as per the table above does not include special rewards paid to officials who performed an agency service in respect of the administrative function for the Department of Housing. This amounted to R168 773.

TABLE 7.2 – Performance Rewards by salary bands for personnel below Senior Management Service for the period 1 April 2004 to 31 March 2005

| Salary Band | В | eneficiary Profi | le | Cost | | | |
|--|----------------------------|--|--------------------------------------|-----------------------|--|--|--|
| | Number of beneficiaries | Total number of employees as at 31 March 2005 | % of total within salary bands | Total Cost (R'000) | Average cost per employee (R'000) | Total cost as a % of the total personnel expenditure of R22,583 | |
| Lower skilled (Levels 1-2) | - | 3 | - | - | - | - | |
| Skilled (Levels 3-5) | 2 | 18 | 2.0 | 9 | 5 | - | |
| Highly skilled production (Levels 6-8) | 16 | 47 | 16.0 | 136 | 9 | 0.6 | |
| Highly skilled supervision (Levels 9-12) | 8 | 32 | 8.0 | 218 | 27 | 1.0 | |
| Total | 26 | 100 | 26.0 | 363 | 14 | 1.6 | |

Officials appointed on a contract basis do not qualify for performance rewards and are therefore not included in the above statistics.

TABLE 7.3 – Performance Rewards by critical occupations for the period 1 April 2004 to 31 March 2005

| Critical Occupation | В | eneficiary Profi | le | Cost | | | |
|---------------------|----------------------------|--|------------------------------------|-----------------------|--|--|--|
| | Number of beneficiaries | Total number of employees as at 31 March 2005 | % of total within occupation | Total Cost (R'000) | Average cost per employee (R'000) | Total cost as a % of the total personnel expenditure of R22,583 | |
| PERSAL Controller | - | 1 | - | - | - | - | |
| Planner | 1 | 1 | 5.9 | 8 | 8 | - | |
| Architect | 2 | 5 | 11.8 | 72 | 36 | 0.3 | |
| Engineer | - | - | - | - | - | - | |
| Director | 2 | 8 | 11.8 | 30 | 15 | 0.1 | |
| Chief Director | - | 2 | - | - | - | - | |
| Total | 5 | 17 | 29.4 | 110 | 22 | 0.5 | |

Officials appointed on a contract basis do not qualify for performance rewards and are therefore not included in the above statistics.

TABLE 7.4 – Performance related rewards (cash bonus), by salary band, for Senior Management Service for the period 1 April 2004 to 31 March 2005

| Salary Band | В | eneficiary Profi | le | Cost | | | |
|-------------------|----------------------------|------------------------|------------------------|-----------------------|--|--|--|
| | Number of beneficiaries | Number of employees | % of total within band | Total Cost (R'000) | Average cost per employee (R'000) | Total cost as a % of the total personnel expenditure of R22,583 | |
| Band A (Level 13) | 2 | 8 | 18.2 | 30 | 15 | 0.1 | |
| Band B (Level 14) | - | 2 | - | - | - | - | |
| Band C (Level 15) | - | 1 | - | - | - | - | |
| Total | 2 | 11 | 18.2 | 30 | 15 | 0.1 | |

Officials appointed on a contract basis do not qualify for performance rewards and are therefore not included in the above statistics.

8. Foreign Workers

No foreign workers were employed during the period under review.

9. Leave utilisation for the period 1 January 2004 to 31 December 2004

Leave is administered by calendar year and not per financial year. The statistics is therefore given per leave cycle.

The following tables provide an indication of the use of sick leave and disability leave. In both cases, the estimated cost of the leave is also provided.

| Salary Band | Total days | Total days certified | % days with medical certification | Number of Employee s using sick leave | % of total employee s using sick leave | Average days per employee | Estimated Cost (R'000) |
|--|------------|----------------------------|---|--|---|---------------------------------|------------------------------|
| Lower skilled (Levels 1-2) | 74 | 63 | 85.1 | 7 | 5.8 | 11 | 8 |
| Skilled (Levels 3-5) | 179 | 129 | 72.1 | 18 | 14.9 | 10 | 24 |
| Highly skilled production (Levels 6-8) | 576 | 436 | 75.7 | 51 | 42.1 | 11 | 138 |
| Highly skilled supervision (Levels 9-12) | 201 | 116 | 57.7 | 37 | 30.6 | 5 | 99 |
| Senior management (Levels 13-15) | 52 | 41 | 78.8 | 8 | 6.6 | 7 | 61 |
| Total | 1082 | 785 | 72.6 | 121 | 100 | 9 | 330 |

TABLE 9.1 – Sick leave for the period 1 January 2004 to 31 December 2004

Sick leave taken by contract workers is included in these figures.

TABLE 9.2 – Disability leave (temporary and permanent) for the period 1 January 2004 to 31 December 2004

| Salary Band | Total days taken | Total days certified | % days with medical certification | Number of Employee s using disability leave | % of total employee s using disability leave | Average days per employee | Estimated Cost (R'000) |
|---|---------------------|----------------------------|---|---|--|---------------------------------|------------------------------|
| Lower skilled (Levels 1-2) | 36 | 36 | 100 | 1 | 25 | 36 | 4 |
| Skilled (Levels 3-5) | | | - | - | - | - | |
| Highly skilled production (Levels 6- 8) | 258 | 253 | 98.1 | 2 | 50 | 129 | 51 |
| Highly skilled supervision (Levels 9- 12) | - | - | - | - | - | - | - |
| Senior management (Levels 13-15) | 36 | 27 | 75 | 1 | 25 | 36 | 42 |
| Total | 330 | 316 | 95.8 | 4 | 100 | 83 | 97 |

The following table summarises the utilisation of annual leave.

| Salary Band | Total days taken | Number of employees using annual leave as at 31 December 2004 | Average per employee |
|--|------------------|---|----------------------|
| Lower skilled (Levels 1-2) | 79 | 7 | 11 |
| Skilled (Levels 3-5) | 390 | 23 | 17 |
| Highly skilled production (Levels 6-8) | 1096 | 51 | 21 |
| Highly skilled supervision (Levels 9-12) | 912 | 36 | 25 |
| Senior management (Levels 13-15) | 193 | 7 | 28 |
| Total | 2670 | 124 | 22 |

Employees are allocated 22 or 26 working days annual leave, depending on their length of service. Unused leave of a cycle can be utilised within the first six months of the next year. Hence leave taken might exceed the allocated 22 or 26 working days. Leave taken by contract workers is included in the statistics.

| Salary Band | Number of employees as at 31 December 2004 | Total days of capped available as at 31 December 2004 | Total days of capped leave taken | Average number of days taken per employee | Average capped leave per employee as at 31 December 2004 |
|--|--|---|--|--|--|
| Lower skilled (Levels 1-2) | 7 | 144 | - | - | 21 |
| Skilled (Levels 3-5) | 18 | 202 | - | - | 11 |
| Highly skilled production (Levels 6-8) | 50 | 1276 | 20 | - | 26 |
| Highly skilled supervision (Levels 9-12) | 37 | 2373 | 42 | 1 | 64 |
| Senior management (Levels 13-15) | 8 | 444 | 99 | 12 | 56 |
| Total | 120 | 4440 | 161 | 1 | 37 |

TABLE 9.4 – Capped leave for the period 1 January 2004 to 31 December 2004

TABLE 9.5 – Leave payouts for the period 1 April 2004 to 31 March 2005

| Reason | Total Amount (R'000) | Number of Employees | Average payment per employee (R'000) |
|---|-------------------------|------------------------|--|
| Leave payouts for 2004 due to non-utilisation of leave for the previous cycle | 11 | 1 | 11 |
| Current leave payout on termination of service for 2004/2005 | 184 | 4 | 46 |
| Leave payouts for 2004/2005 due to Long Service Recognition for 20/30 years service | 12 | 2 | 6 |
| Total | 207 | 7 | 30 |

10. HIV/AIDS & Health Promotion Programmes

TABLE 10.1 – Steps taken to reduce the risk of occupational exposure

| Units/categories of employees identified to be at high risk of contracting HIV & related diseases (if any) | Key steps taken to reduce the risk |
|--|------------------------------------|
| Not known | |

| Question | Yes | No | Details, if yes |
|--|-----|----|--|
| 1. Has the department designated a member of the SMS to implement the provisions contained in Part VI E of Chapter 1 of the Public Service Regulations, 2001? If so, provide her/his name and position. | ~ | | Mr P Hopley (SMS) Ms R Gie (HIV/AIDS Co- ordinator |
| 2. Does the department have a dedicated unit or has it designated specific staff members to promote the health and well being of your employees? If so, indicate the number of employees who are involved in this task and the annual budget that is available for this purpose. | ~ | | One official per floor level - 4 Members of SHE committee with specific reference to HIV/Aids. |
| 3. Has the department introduced an Employee Assistance or Health Promotion Programme for your employees? If so, indicate the key elements/services of this Programme. | | ~ | No specific health budget. |
| 4. Has the department established (a) committee(s) as contemplated in Part VI E.5 (e) of Chapter 1 of the Public Service Regulations, 2001? If so, please provide the names of the members of the committee and the stakeholder(s) that they represent. | ~ | | SHE Members has a specific role to play. Labour and Employee Relations Section have been specifically tasked with the above. C Mitchell E Juta WH Munnik FH Conradie |
| 5. Has the department reviewed its employment policies and practices to ensure that these do not unfairly discriminate against employees on the basis of their HIV status? If so, list the employment policies/practices so reviewed. | ~ | | All policies explicitly prohibit any form of unfair discrimination. |
| 6. Has the department introduced measures to protect HIV-positive employees or those perceived to be HIV-positive from discrimination? If so, list the key elements of these measures. | ~ | | Quaterly HIV/AIDS Education and Awareness sessions VCT sessions Departmental HIV/AIDS Workplace Programme |
| 7. Does the department encourage its employees to undergo Voluntary Counseling and Testing? If so, list the results that you have achieved. | ~ | | 4 VCT sessions / Awaiting report on stats from provincial service providers |
| 8. Has the department developed measures/indicators to monitor & evaluate the impact of its health promotion programme? If so, list these measures/indicators. | ~ | | Baseline KAB Survey Pre and Post Test Counseling (VCT) Departmental HIV/AIDS Workplace Programme Feedback on training sessions Feedback at Departmental Committee meetings |

Safety & Health Environment (SHE) & HIV and AIDS Committee Knowledge, Attitude and Behaviour (KAB)

11. Labour Relations

No collective agreements were entered into with trade unions within the Department.

| TABLE 11.1 – Misconduct and o | disciplinary hearings | finalised for the | period 1 | April 2004 to 31 |
|-------------------------------|-----------------------|-------------------|----------|------------------|
| March 2005 | | | | |

| Outcomes of disciplinary hearings | Number | % of total |
|-----------------------------------|--------|------------|
| Correctional counselling | 2 | 66.7 |
| Verbal warning | - | - |
| Written warning | - | - |
| Final written warning | 1 | 33.3 |
| Suspended without pay | - | - |
| Fine | - | - |
| Demotion | - | - |
| Dismissal | - | - |
| Not guilty | - | - |
| Case withdrawn | - | - |
| Total | 3 | 100 |

TABLE 11.2 – Types of misconduct addressed at disciplinary hearings for the period 1 April 2004 to 31 March 2005

| Type of misconduct | Number | % of total | |
|--|--------|------------|--|
| Unauthorised absence | 1 | 33.3 | |
| Refusal to obey lawful instruction | - | - | |
| Unauthorised use of Government vehicle | | - | |
| Under influence | - | - | |
| Unbecoming conduct | 2 | 66.7 | |
| Total | 3 | 100 | |

TABLE 11.3 – Precautionary suspensions for the period 1 April 2004 to 31 March 2005

| Number of people suspended | 1 |
|--|----|
| Number of people whose suspension exceeded 30 days | 0 |
| Average number of days suspended | 30 |
| Cost (R'000) of suspensions | 0 |

The cost (R'000) of suspensions consist of Basic Salaries paid, Housing-, Medical- and Pension subsidies, Regional Service Council levies, Non-pensionable Allowance and Public Service Co-ordinating Bargaining Chamber levies, over the period 1 April 2004 till March 2005.

12. Skills development

The tables reflect the training needs as at the beginning of the period under review, and the actual training provided. The Cape Administrative Academy (CAA) at the Provincial Administration Western Cape presents skills programmes and other short courses. The other forms of training reflect training provided by external providers, e.g. computer training, job-specific courses, etc.

| TABLE 12.1 – Training needs identified for the period 1 | April 2004 to 31 March 2005 |
|---|-----------------------------|
|---|-----------------------------|

| Occupational Category | Gender | Number of employees as | Training needs identified at start of reporting period | | | | |
|-------------------------------|--------|------------------------|--|--|---------------------------|-------|--|
| | | at 1 April 2004 | Learner ships | Skills Programmes { other short courses | Other forms o training | Total | |
| Legislators, senior officials | Female | 2 | - | 3 | - | 3 | |
| and managers | Male | 5 | - | 20 | - | 20 | |
| Professionals | Female | 5 | - | 20 | - | 20 | |
| FIDIESSIDIIAIS | Male | 9 | - | 15 | - | 15 | |
| Technicians and associate | Female | 5 | - | 13 | 1 | 14 | |
| professionals | Male | 20 | - | 47 | 5 | 52 | |
| Clerks | Female | 39 | - | 21 | 1 | 22 | |
| CIEIKS | Male | 20 | - | - | - | - | |
| Service and | Female | - | - | - | - | - | |
| sales workers | Male | - | - | - | - | - | |
| Skilled agriculture | Female | - | - | - | - | - | |
| and fishery workers | Male | - | - | - | - | - | |
| Craft and related trades | Female | - | - | - | | - | |
| workers | Male | - | - | - | - | - | |
| Plant and machine | Female | - | - | 2 | - | 2 | |
| operators and assemblers | Male | 2 | - | 2 | - | 2 | |
| Elementary | Female | 2 | - | - | - | - | |
| occupations | Male | - | - | - | - | - | |
| Sub Total | Female | 53 | - | 59 | 2 | 61 | |
| | Male | 56 | - | 84 | 5 | 89 | |
| Total | | 109 | - | 143 | 7 | 150 | |

| Occupational Category | Gender | Number of employees as at 31 March 2005 | Training provided / Interventions within the reporting period | | | |
|---|--------|---|---|--|----------------------------|-------|
| outegoly | | | Learner ships | Skills Programmes & other short courses | Other forms of training | Total |
| Legislators, senior officials and managers | Female | 6 | - | - | - | - |
| | Male | 8 | - | 2 | 2 | 4 |
| Professionals | Female | 5 | - | 3 | 1 | 4 |
| | Male | 13 | - | 20 | 9 | 29 |
| Technicians and associate professionals | Female | 17 | - | 28 | 11 | 39 |
| | Male | 22 | - | 35 | 17 | 52 |
| Clerks | Female | 41 | - | 63 | 13 | 76 |
| | Male | 15 | - | 19 | 7 | 26 |
| Service and sales workers | Female | - | - | - | - | - |
| | Male | - | - | - | - | - |
| Skilled agriculture and fishery workers | Female | - | - | - | - | - |
| | Male | - | - | - | - | - |
| Craft and related trades workers | Female | - | - | - | - | - |
| | Male | 1 | - | - | 1 | 1 |
| Plant and machine operators and assemblers | Female | - | - | - | - | - |
| | Male | 1 | - | 2 | - | 2 |
| Elementary occupations | Female | 2 | - | 3 | 2 | 5 |
| | Male | - | - | - | - | - |
| Sub Total | Female | 71 | - | 97 | 27 | 124 |
| | Male | 60 | - | 78 | 36 | 114 |
| Total | | 131 | - | 175 | 63 | 238 |

TABLE 12.2 – Training provided for the period 1 April 2004 to 31 March 2005

"Training provided" reflects various interventions in skills programmes and other short courses, as well as external (outsourced) training courses.

13. Injury on duty

TABLE 13.1 – Injury on duty for the period 1 April 2004 to 31 March 2005

| Nature of injury of duty | Number | % of total | |
|---------------------------------------|--------|------------|--|
| Required basic medical attention only | 1 | 50 | |
| Temporary Total Disablement | 1 | 50 | |
| Permanent Disablement | - | - | |
| Fatal | - | - | |
| Total | 2 | 100 | |

14. Utilisation of Consultants

No consultants were used to perform normal departmental functions for the period under review.